

# COMMITTEE OF THE WHOLE "SPECIAL" AGENDA

Monday, September 11<sup>th</sup>, 2023 5:30 p.m. Municipal Office – Council Chambers – 217 Harper Road

5:30 p.m. "Special" Committee of the Whole Meeting

### Chair, Councillor Wayne Baker

- 1. CALL TO ORDER
- 2. DISCLOSURE OF PECUNIARY INTEREST AND/OR CONFLICT OF INTEREST AND GENERAL NATURE THEREOF

### 3. DELEGATIONS & PRESENTATIONS

- i) **Presentation: Asset Management Plan.** Elio Ibrahim, Senior Asset Management Advisor, PSD Citywide Inc.
  - PowerPoint Presentation attached, page 4.
  - Asset Management Plan <u>distributed as a separate package</u>.

Suggested Recommendation to Council: "**THAT**, the Asset Management Plan dated September 6, 2023, be adopted as presented."

ii) **Presentation: 10-Year Capital Plan 2023** – *attached, page 10.* (*hardcopies to be available at the meeting for Members*) Ashley Liznick, Treasurer.

> Suggested Recommendation to Council: "**THAT**, the Council of the Corporation of Tay Valley Township adopt the 10-Year Capital Plan 2023 as presented."

# 4. **REPORTS**

i) Report #FIN-2023-08 Budget Review and Forecast as of July 31, 2023 – *attached, page 22.* 

Ashley Liznick, Treasurer.

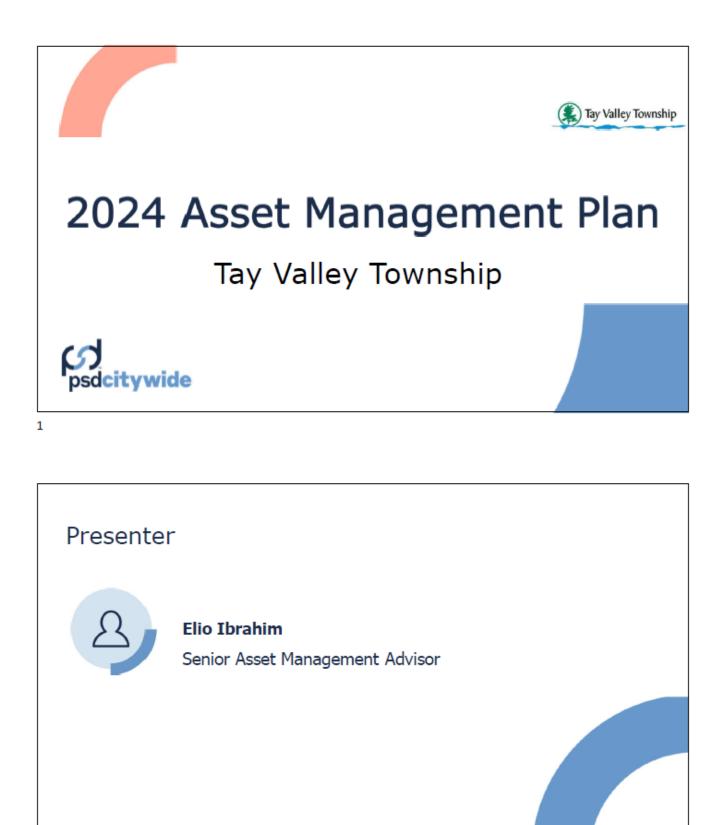
Suggested Recommendation to Council: **"THAT**, Report #FIN-2023-08 - Budget Review and Forecast as at July 31, 2023, be received for information;

**AND THAT**, the additional \$105,000 reserve allocation budgeted for 2023 be allocated as follows:

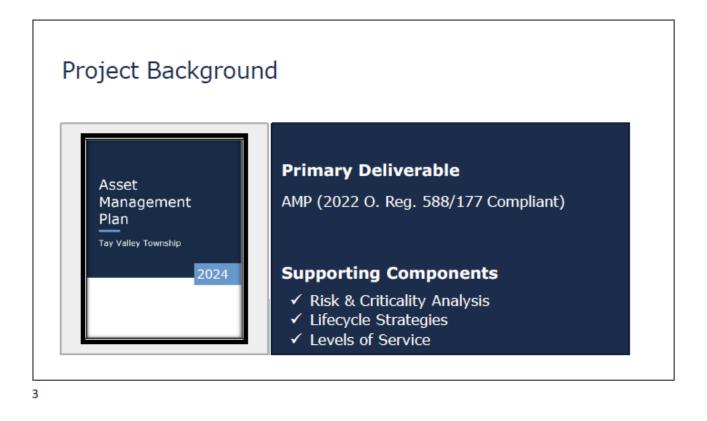
- Road Equipment Reserve \$50,204
- Bridge Reserve \$55,000."

### 5. ADJOURNMENT

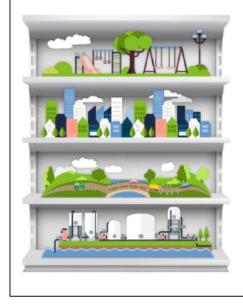
# DELEGATIONS & PRESENTATIONS



2

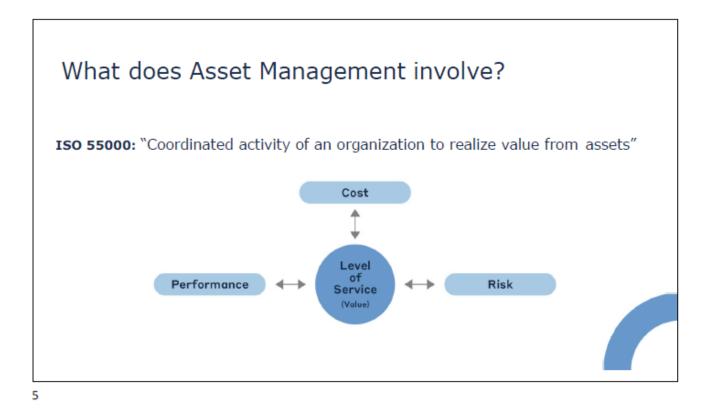


# Infrastructure assets are vital for communities



- We need a meaningful way to organize what we own
- We need a way to understand what services we provide
- We need a way to ensure accountability to our residents and stakeholders for the services they use

4



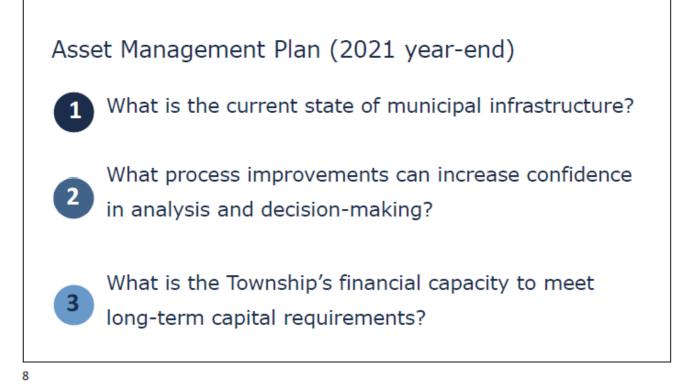


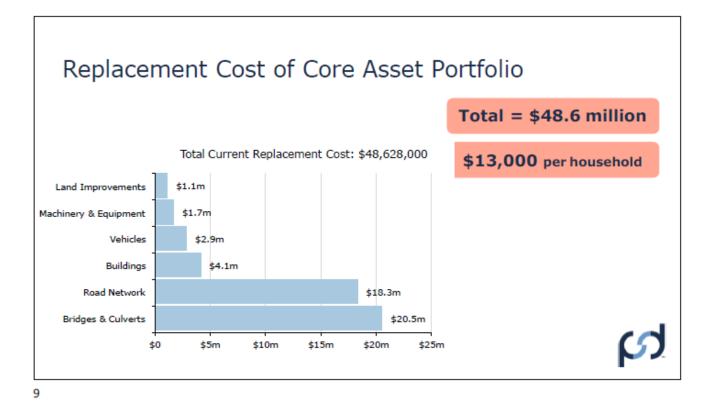


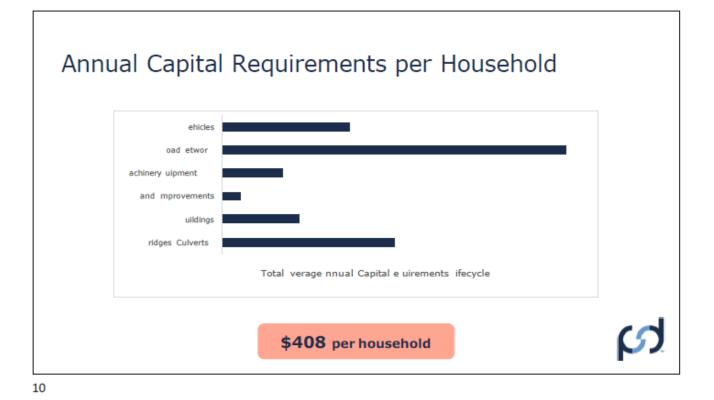
# AMPs - Updating, Reviewing & Public Posting



- After 2025, asset management plans must be updated at least once every 5 years
- After 2025, every municipal council shall conduct an annual review of its asset management progress on or before July 1st
- The asset management policy and plans should be posted to the municipal website



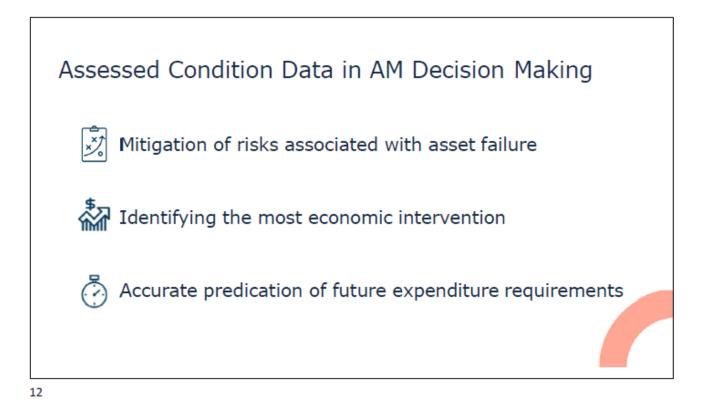




Page 8 of 38

Asset Category	Asset Segment	% of Assets with Assessed Condition	Source of Condition Data
Road Network	Paved Roads	97%	2022 Road Needs Study
Didage & Calumba	Bridges	100%	2022 OSIM Report
Bridges & Culverts	Structural Culverts	95%	2022 OSIM Report
Buildings & Facilities	All	100%	2022 Building Condition Assessment Reports
Machinery & Equipment	All	0%	Age-based
Vehicles	All	0%	Age-based
Land Improvements	All	0%	Age-based
	87% asse	ets have assessed condition	ns

11



#### TAY VALLEY TOWNSHIP

TAY VALLEY TOWNSHIP	
10 YEAR CAPITAL PLAN	RESERVES
2023 TO 2023	

2023 TO 2033												
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Vehicles & Equipment – Roads Equ	ipment + New	/ Infrastructur	e									
Opening	355,809	546,714	242,418	240,810	272,794	(35,753)	(331,666)	(509,467)	(201,420)	(490,331)	(398,707)	(683,508)
Annual Contribution	239,106	243,454	253,192	263,320	273,853	284,807	296,199	308,047	320,369	333,184	346,511	360,371
Annual Spending	(48,201)	(547,750)	(254,800)	(231,336)	(582,400)	(580,719)	(474,000)	0	(609,280)	(241,560)	(631,312)	(819,000)
Closing	546,714	242,418	240,810	272,794	(35,753)	(331,666)	(509,467)	(201,420)	(490,331)	(398,707)	(683,508)	(1,142,137)
Bridge Construction												
Opening	382,213	180,182	236,337	35,052	(435,909)	(543,256)	(323,795)	(241,987)	(215,341)	(771,977)	(513,411)	(382,515)
Annual Contribution	193,443	201,181	209,228	217,597	226,301	235,353	244,767	254,558	264,740	275,330	286,343	297,797
Annual Spending	(395,474)	(145,026)	(410,513)	(688,559)	(333,648)	(15,892)	(162,960)	(227,912)	(821,376)	(16,764)	(155,448)	0
Closing	180,182	236,337	35,052	(435,909)	(543,256)	(323,795)	(241,987)	(215,341)	(771,977)	(513,411)	(382,515)	(84,718)
Road Construction (Paved & Grave												
Opening	955,337	758,886	816.066	240,814	395,862	555,908	116,499	112,985	(440,078)	(606,202)	(686,782)	(284,322)
Annual Contribution	451,249	469,298	836,470	869,929	904,726	940,915	978,551	1,017,694	1,058,401	1,100,737	1,144,767	1,190,558
Annual Spending	(647,700)		(1,411,722)	(714,881)	(744,680)	(1,380,324)	(982,065)	(1,570,757)	(1,224,525)		(742,307)	(766,127)
Closing	758,886	816,066	240,814	395,862	555,908	116,499	112,985	(440,078)	(606,202)	(686,782)	(284,322)	140,109
4.00 B		***,***						(	(***,***)	(***).**)	(	
Buildings = Township Office/Garag												
Opening	345,715	378,279	211,765	(125,260)	(499,862)	(562,366)	(726,118)			(1,154,532)	(1,218,763)	
Annual Contribution	32,564	33,866	35,221	36,629	38,095	39,618	41,203	42,851	44,565	46,348	48,202	50,130
Annual Spending	0	(200,380)	(372,245)	(411,232)	(100,598)	(203,371)	(298,111)	(193,366)	(65,556)	(110,579)	(384,513)	(370,306)
Closing	378,279	211,765	(125,260)	(499,862)	(562,366)	(726,118)	(983,026)	(1,133,541)	(1,154,532)	(1,218,763)	(1,555,074)	(1,875,250)
Waste = Waste Site												
Opening	50,376	46,721	5,400	10,786	16,387	22,213	28,272	(14,627)	(8,074)	(53,739)	(100,771)	(93,400)
Annual Contribution	3,225	5,179	5,386	5,602	5,826	6,059	6,301	6,553	6,815	7,088	7,371	7,666
Annual Spending	(6,880)	(46,500)	0	0	0	0	(49,200)	0	(52,480)	(54,120)	0	0
Closing	46,721	5,400	10,786	16,387	22,213	28,272	(14,627)	(8,074)	(53,739)	(100,771)	(93,400)	(85,734)
Land Improvements = Recreation C Opening	apital 187,615	181,680	197,284	216,861	237,217	178,966	115,688	80.412	103,573	95,900	88,480	81,404
Annual Contribution	39,015	42,804	44,516	46,297	48,149	50,075	52,078	54,161	56,327	58,580	60,923	63,360
Annual Spending	(44,949)	(27,200)	(24,940)	(25,940)	(106,400)	(113,353)	(87,353)	(31,000)	(64,000)	(66,000)	(68,000)	(70,000)
Closing	181,680	197,284	216,861	237,217	178,966	115,688	80,412	103,573	95,900	88,480	81,404	74,764
Other Assets = Office Equip + Office		*				(22.051)	(05.453)	(22,460)	(106 616)	(01.047)	(616)	103 033
Opening	141,976 36,934	84,692 73,384	78,450	8,420	45,692	(22,961)	(95,452)	(33,469)	(126,615)	(81,247)	(616)	103,833
Annual Contribution Annual Spending	(94,218)	(79,626)	76,319 (146,350)	79,372 (42,100)	82,547 (151,200)	85,849 (158,340)	89,283 (27,300)	92,854 (186.000)	96,568 (51,200)	100,431 (19,800)	104,448	108,626
Closing	84,692	78,450	8,420	45,692	(22,961)	(156,340) (95,452)	(33,469)	(126,615)	(81,247)	(19,800) (616)	103,833	212,459
TOTALS with Federal Gas Tax & De									10.000 0000			12 042 5023
Opening	2,419,041	2,177,154	1,787,720	627,483	32,181	(407,249)				(3,062,127)		(2,813,583)
Annual Contribution Annual Spending	995,536	1,069,166 (1,458,600)	1,460,333 (2.620,570)	1,518,746 (2.114,048)	1,579,496 (2.018.926)	1,642,676	1,708,383 (2,080,990)	1,776,718	1,847,787	1,921,698	1,998,566	2,078,509
Closing	(1,237,423) 2,177,154	1,787,720	627,483	32,181	(407,249)	(2,451,999) (1,216,573)			(3,062,127)	(1,690,140) (2,830,569)	(1,981,579) (2,813,583)	(2,025,432) (2,760,506)
crossing	electricity.	411011120	027/403	os,sos	facileast	[sterolora]	Interesting	[stos stand]	(storetres)	Istonologia	[eloration]	[strootpool
Federal Gas Tax					_	_	-	_	-	_		-
Opening	637,577	533,373	41,419	0	0	0	0	0	0	0	0	0
Annual Contribution	195,796	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478
Annual Spending	(300,000)	(679,432)	(228,897)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)
Closing	533,373	41,419	0	0	0	0	0	0	0	0	0	0
Development Charge Reserve												
Opening	212,289	276,199	(131,251)	(24,811)	84,727	187,495	294,024	399,357	476,971	586,941	648,521	763,521
Annual Contribution	191,146	175,000	166,250	149,625	134,665	115,000	115,000	115,000	115,000	115,000	115,000	115,000
Annual Spending	(127,237)	(582,450)	(59,810)	(40,086)	(31,898)	(8,470)	(9,667)	(37,386)	(5,030)	(53,420)	0	(126,448)
Closing	276,199	(131,251)	(24,811)	84,727	187,495	294,024	399,357	476,971	586,941	648,521	763,521	752,073
TOTALS with Federal Gas Tax & DO	included											
Opening	3,268,907	2,986,726	1,697,888	602,672	116,908	(219,754)	(922,548)	(1.189.822)	(1.544.525)	(2,475,186)	(2.182.049)	(2.050.062)
Annual Contribution	1,382,478	1,431,644	1,814,061	1,855,849	1,901,639	1,945,154	2,010,861	2,079,196	2,150,265	2,224,176	2,301,044	2,380,987
Annual Spending	(1,664,660)	(2,720,482)								(1,931,039)		
Closing	2,986,726	1,697,888	602,672	116,908	(219,754)	1				(2,182,049)		

#### TAY VALLEY TOWNSHIP

10 YEAR CAPITAL PLAN 2023 TO 2033

2023 TO 2033												
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Vehicles & Equipment	Expenses	666,750	254,800	231,336	582,400	580,719	474,000	0	609,280	241,560	631,312	819,000
Road Equipment Reserve	Funding	(547,750)	(254,800)	(231,336)	(582,400)	(580,719)	(474,000)	0	(609,280)	(241,560)	(631,312)	(819,000)
Contingency	Funding	(15,000)	0	0	0	0	0	0	0	0	0	0
Development Charges	Funding	(104,000)	0	0	0	0	0	0	0	0	0	0
Current Year Levy	Funding	0	0	0	0	0	0	0	0	0	0	0
Bridges Construction	Expenses	145,026	410,513	720,036	333,648	15,892	162,960	227,912	821,376	16,764	155,448	0
Bridge Reserve	Funding	(145,026)	(410,513)	(688,559)	(333,648)	(15,892)	(162,960)	(227,912)	(821,376)	(16,764)	(155,448)	0
Gas Tax Funds	Funding	0	0	0	0	0	0	0	0	0	0	0
Development Charges	Funding	0	0	(31,477)	0	0	0	0	0	0	0	0
Current Year Levy	Funding	0	0	0	0	0	0	0	0	0	0	0
	-	4 650 000									4 000 705	
Roads Construction	Expenses	1,659,000	1,751,019	1,009,909	1,036,055	1,673,625	1,276,563	1,864,621	1,517,034	1,474,022	1,029,785	1,114,365
Roads Reserve	Funding	(412,118)	(1,411,722)	(714,881)	(744,680)	(1,380,324)	(982,065)	(1,570,757)	(1,224,525)	(1,181,317)	(742,307)	(766,127)
OCIF	Funding	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Gas Tax Funds	Funding	(679,432)	(228,897)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)
Development Charges	Funding	(467,450)	(10,400)	(7,549)	(3,898)	(5,823)	(7,020)	(6,386)	(5,030)	(5,227)	0	(60,760)
Current Year Levy	Funding	0	0	(0)	0	0	0	0	(0)	(0)	0	0
Buildings	F	200,380	372,245	411.232	100,598	203,371	298,111	193,366	65,556	158,772	384,513	435,994
-	Expenses	(200,380)	(372,245)		(100,598)				(65,556)	(110.579)		
Buildings Reserves	Funding	(200,380)	(372,245)	(411,232) 0	(100,598)	(203,371) 0	(298,111) 0	(193,366) 0	(65,556)	(110,579)	(384,513) 0	(370,306)
Grants	Funding		_	_	_	-	_	0	0	_	_	
Development Charges	Funding	0	0	0	0	0	0	0	0	(48,193)	0	(65,688)
Current Year Levy	Funding	U	0	U	U	0	0	0	0	U	0	0
Waste Sites	Expenses	101.500	10.400	32.800	0	0	49,200	0	52,480	54.120	0	0
Waste Reserve	Funding	(46,500)	10,400	52,000	0	ő	(49,200)	0	(52,480)	(54,120)	0	0
	-		(10,400)	-	0	0	(45,200)	0	(52,400)	(34,120)	0	0
Contingency	Funding	(50,250)	(10,400)	(32,800)	0	0	0	0	0	0	0	0
Development Charges	Funding	(4,750)	0	0	0	0	0	0	0	0	0	0
Current Year Levy	Funding	0	U	0	0	0	0	0	0	U	U	
Land Improvements	Expenses	32,500	26,000	27,000	134,400	116,000	90,000	62,000	64,000	66,000	68,000	70,000
Recreation Capital Reserve	Funding	(20,000)	(24,940)	(25,940)	(106,400)	(113,353)	(87,353)	(31,000)	(64,000)	(66,000)	(68,000)	(70,000)
Parkland	Funding	(12,500)	(21,210)	(23,510)	(100,100,	0	0	(51,000)	(0.1,000)	(00,000)	(00,000)	0
Development Charges	Funding	(12,500)	(1,060)	(1.060)	(28,000)	(2,647)	(2,647)	(31,000)	ő	ő	ő	ő
Current Year Levy	Funding	0	(1,000)	(1,000)	(20,000)	0	0	0	0	0	0	0
current rear cery	- anang											
Other Assets (IT, Equipment, Ass	et Managerr	188,876	194,700	42,100	151,200	158,340	27,300	186,000	51,200	19,800	81,600	35,000
Reserves	Funding	(79,626)	(146,350)	(42,100)	(151,200)	(158,340)	(27,300)	(186,000)	(51,200)	(19,800)	(81,600)	(35,000)
Contingency	Funding	(103,000)	0	0	0	0	0	0	0	0	0	0
Grants	Funding	0	0	0	0	0	0	0	0	0	0	0
Development Charges	Funding	(6,250)	(48,350)	0	0	0	0	0	0	0	0	0
Current Year Levy	Funding	0	0	0	0	0	0	0	0	0	0	0
,												
TOTALS												
Expenditures	Expenses	2,994,032	3,019,677	2,474,412	2,338,302	2,747,948	2,378,135	2,533,898	3,180,926	2,031,039	2,350,657	2,474,358
Reserve Funds Used	Funding	(1,451,400)	(2,620,570)	(2,114,048)	(2,018,926)	(2,451,999)	(2,080,990)	(2,209,034)	(2,888,418)	(1,690,140)	(2,063,179)	(2,060,432)
Contingency	Funding	(168,250)	(10,400)	(32,800)	0	0	0	0	0	0	0	0
Parkland	Funding	(12,500)	0	0	0	0	0	0	0	0	0	0
Development Charges	Funding	(582,450)	(59,810)	(40,086)	(31,898)	(8,470)	(9,667)	(37,386)	(5,030)	(53,420)	0	(126,448)
Grants	Funding	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Gas Tax Funds	Funding	(679,432)	(228,897)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)	(187,478)
Current Year Levy	Funding	0	0	0	0	0	0	0	0	(0)	0	0
-												

	TAY VALLEY TOWNSHIP	Inflation =	4%											
	10 YEAR CAPITAL PLAN	Replace	ment		1	2	3	4	5	6	7	8	9	10
	2023 TO 2033	ost (at 2022/23)		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
VEH	ICLES													
	Tandem Trucks													
т1	2016 Western Star Tandem (#1)	395,000	2028						474.000					
T2	2019 International Tandem Dump Truck (#2)	395,000	2020						474,000		505,600			
20-2	2020 Freightliner Tandem Dump Truck	395,000	2030								303,000		537,200	
20-3	2020 Freightliner Tandem Dump Truck	395,000	2034										001,200	
T12	2012 International Tandem 7600 6X4 (#12)	395,000	2023	395,000										
T17	2014 International Tandem 7600 Truck (#17)	395,000	2026	000,000			442,400							
127	Light Trucks	000,000	2020				442,400							
20-1	2020 Chevrolet Silverado (upgrade to electric)	81,000	2030								103,680			
T6	2016 Ford F550 (#6) - no electric option available	125,000	2030	15.000			140.000				100,000			
T11	2011 Chev Silverado 4X4 3/4 ton (#11) - no electric option available	85,000	2025	15,000		91,800	140,000							119,000
T14	2012 Dodge RAM 1500 (#14)	61,000	2023	60,250		51,000								110,000
T16	2013 Mitsubishi-CBO (#16) (Building) (upgrade to electric)	69,200	2025	00,230		74,736							94,112	
	IPMENT	03,200	2023			74,750							34,112	
LQU	Heavy Equipment													
19-1	2019 John Deere Backhoe 310SL (#19-1)	160.000	2031									211,200		
E13	2007 Volvo Grader G960 (#13)	500,620	2031	55,000				580,719				211,200		
E15	2012 CASE Backhoe (#15)	170,000	2027	55,000	176,800			500,719						
E71	2009 Komatsu Backhoe (#13)	NOT SCHEDUL						MACTE CITE			т			
E80	2018 John Deere 770M Grader (#80)	465,000	2033	LACEIVIENT -			I KOADS TO T	WASTE SITE /	AT THVIE OF	REPLACIVIEN	•			651,000
21-1	Tractor with Flail and Boom Mower	247,175	2035											051,000
21-1	Water Tank No.	39,500	2035											
	Water Tank No.	40,000	2022			43,200								
	Light Equipment - (Yearly Input)	40,000	2025			43,200								
	1990 Steamers (quantity 2 - only replace 1)	20.000	2025			21,600								
E82	1998 Brush Chipper	75,000	2025		78,000	21,000								
E87	2021 Eddynet Sweeper	17,197	2024		70,000									
E88	Diesel Generator 30 kwh (#88) (1998) (Transfer switch for 2022)	60,000	2033											
E89	Brush Head (#89)-Bathurst	37,500	2048	37,500										
105	Emergency Response Trailer	12,500	2023	57,500										
	Front Flail Grass Mower	23,000	2022									30,360		
	Boom Brush Mower	98,000	2031									30,360		
	Calcium Chloride Bladder (2013)	20,000	2038											28,000
	Pressure Washer	15,000	2033											28,000
	Fire Services	15,000	2000											21,000
	Pumper Truck		2022	54.000										
	Deputy Chief Vehicle		2022	34,000										
	South Sherbrooke Pumper Truck		2022	50,000										
		4,791,692	2022	666,750	254,800	231,336	582,400	580,719	474,000	0	609,280	241,560	631,312	819.000
	Potential Funding:	.,		000,100	20 1,000	201,000	002,100	000,110		~	000,200	2.1,000	00 100 12	0.01000
	Reserves - Equipment			547,750	254,800	231,336	582,400	580,719	474,000	0	609,280	241,560	631,312	819,000
					254,000	231,335	502,400	500,719	4/4,000	U	009,260	241,500	031,312	019,000
	Reserves - Special Contingency			15,000			-				~			
	Development Charges Total			104,000	0	0	0 582,400	0 580,719	0 474.000	0	0 609,280	0	0 631,312	0 819.000
	Total			666,750	254,800	231,336	582,400	580,719	4/4,000	U	009,280	241,560	631,312	819,000
							105	1005 000	1000	1000 1000	1000	1000	1000 000	10.000.000
	CUMMULATIVE (SHORTFALL) IN RESERVES			242,418	240,810	272,794	(35,753)	(295,912)	(509,467)	(201,420)	(490,331)	(398,707)	(683,508)	(1,142,137)

	TAY VALLEY TOWNSHIP														Ĺ
	10 YEAR CAPITAL PLAN		Inflation	4%											(
	2023 TO 2033	Repa	air/Replacemen	t		1	2	3	4	5	6	7	8	9	10
BRIDGES		Engineering Design Costs (at 2022)		Year	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
STRUCTURE NO.	Various Repairs & Guard Rails														
15-A04	9th Concession Road														
15-092	Adam's Mill Road	13,700	123,300	2028					15.892	147,960					
15-A01	Allan's Mill Road	13,700	.20,000	2020					13,032	147,300					
15-051	Anderson Road	33,100	297,900	2026			35,748	333,648							
C15-A02	Anglican Church Road Culvert	55,100	207,000	2020			33,740	333,040							
15-159	Black Lake Road														<u> </u>
15-072	Bolingbroke Bridge (Crow Lake)														
15-093	Bowes Side Road	70,400	633,600	2025		73,216	684,288								
C15-A03	Doran Road Culvert	71,300		2030		10,210	004,200				88,412	821,376			
15-075	Doran Road (Fall River Bridge)	12,500		2029						15,000	139,500	021,070			
15-050	Ennis Road														
15-076	Gambles Side Road	36,036	324,324	2024	36,036	337,297									()
15-094	Glen Tay Road														()
C15-096	Glen Tay Road Open Footing Culvert	10,899	98,091	2023	108,990										(
15-139	Haughians Road	12,700	-	2032	,								16,764	155,448	
C15-048	Hunter Side Road Culvert (Colton Creek)	,													
15-088	Menzies Munro Side Road														
15-070	Munro Road (Fall River Bridge)														
15-091	Noonans Side Rd														
15-087	Second Line Road	16,900	269,100	2022											
15-089	Upper Scotch Line Road Culvert														
15-090	Upper Scotch Line Road Bridge														
15-095	Upper Scotch Line Road Bridge														
F1	Upper Scotch Line Newly Identified 2016														
	5th Concession Culvert Replacement														
B6-C1	6th Concession (Bath.) Culvert Replacement														
					145,026	410,513	720,036	333,648	15,892	162,960	227,912	821,376	16,764	155,448	
	Potential Funding:				,										
	Bridges Reserve				145,026	410,513	688,559	333,648	15,892	162,960	227,912	821,376	16,764	155,448	
	Federal Gas Tax										221,012	52.,570			(
	Development Charges						31,477								(
	Total				145,026	410,513	720,036	333,648	15,892	162,960	227,912	821,376	16,764	155,448	
					,	,	,			,		,	,		
	CUMMULATIVE (SHORTFALL) IN RESERVES				236,337	35,052	(435,909)	(543,256)	(323,795)	(241,987)	(215,341)	(771,977)	(513,411)	(382,515)	(84,718

						1												
$\vdash$	TAY VALLEY TOWNSHIP											-						
	10 YEAR CAPITAL PLAN			Inflation =	4%		LEGEND:		Pavement Pr			Reconstruct		-			4-	
	2023 TO 2033		Last Work	Repair/Replac		L	0	1	2	3	4	5	6	7	8	9	10	
RO	ADS	KMS	Last work	Cost (at 2022/23)	Year	4	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Notes:
	Deficiencies Elimination Prgm			35,000	2027		30,000				40,600					47,600		Move to specific Gravel Road
eup	Road Condition Assessment FACE TREATMENT (LCB)			30,000	2027						40,000					47,000		every 5 years
	Allan's Side Road	1,808	2021	75,500	2021													R. 2036
-	Anglican Church Road	1.808	2021	141,000	2021													R 2037
L	Armstrong Line	2.571	2018	153.000	2025				165,240									R 2007
L	Ashby Road	0.462		27,000				28,080										
L	Bathurst 7th Concession	2.374	-	425,000				442,000										
L	Cameron Side Road (2)	3.600	2022	261,000							302,760							
L	Crow Lake Road	2.938	2008	281,000	2024			292,240										
	Crozier Road	1.095	2019	51,000	2025				61,200									
L	Hanna Road	4.761	2019															R. 2034
L	Iron Mine Road	1.025	-	85,000	2029								105,400					
L	McVeigh Road	0.384	-	75,000	2024	÷		78,000										
L	Menzies Munro Side Road	2.568	2018	393,000		÷					40.000			503,040				Olarda Ourfree Transferrent in ODO4
L	Merkley Road	0.273	•	12,000	2027	÷	400.000				13,920							Single Surface Treatment in 2021
	Powers Road Ritchie Side Road	2.190	2018	120,000 53,000	2023 2025		120,000		63,600									
-	Stanley Road	0.887	2009 2018	312,000		-			03,000				386,880					
-	Stanley Road	1.888	2018	396,000									300,000		522.720			
-	Upper Scotch Line (2)	4.150	2020	308.000		-				344,960					022,720			
ī	Walters Lane	0.093		33,000		-				0.1,000				36,960				
L	Zealand Road (1)	4.196	2008	699,000							754,920							
L	Zealand Road (2)	4.196	2026	323,000												439,280		
	ED (HCB)																	
н	Brooke Valley Road (1)	0.363	-	93,000	2026					104,160								
н	Brooke Valley Road (2)	0.363	-	26,000	2033												36,400	
н	Bygrove Lane	0.695	2012	49,000	2025				58,800									
L	Christie Lake North Shore Road	2.592	2019	192,000											253,440			
н	Clarchris Road	0.682	2016	47,000		1									62,040			
н	Crozier Road	2.500	2009	151,000					181,200									
H	Glenn Drive	0.882	•	203,000		÷								251,720				
н	Glen Tay Road (Hwy 7 to CR 6)	0.419		132,000 585,000								700.000						taharih Guadayin 2020
	Glen Tay Road (CR6 to CR10) Harper Road (1)	2.928	2007	225,000	2028							702,000	279,000					Ashpalt Overlay in 2028
н	Harper Road (2)	2.612	2015	677,000			1,099,000						218,000					P. 2035
н	Jodi Lane	0.201	2018	57,000	2033	_	1,000,000										79,800	1.2000
н	Keays Road	1.334		347,000			410,000											P. 2035
н	Kenyon Road	2.158	2018	113,000		_						122,040						
н	Lakewood Road	1.916	1987	492,000				511,680										
н	Maberly Main Street	0.301	-	98,000											109,760			
н	McLaren Road	2.011	1997	502,000									582,320					
н	Muttons Road	0.524	2016	23,000												31,280		
н	Norris Road	0.154	2016	10,000		1										13,600		
н	Old Brooke Road (1)	0.442	-	124,000						138,880								
н	Old Brooke Road (2)	0.442	•	35,000		÷											49,000	
н	Orchard Crescent Otty Lake Side Road (shared)	0.846	2001	52,000 169,500		÷			56,160					216,960				Shared costs with DNE (only 50% cost shown)
n H	Park Lane Court	4.222	2018	56,000		-								210,800			78,400	shared costs with Dive (only 50% cost shown)
н	Posner Lane	0.172	2018 2012	29,000	2033	-			34,800								70,400	
н	Somerville Drive (2)	1.247	2012	321,000	2028	<u> </u>			04,000								449,400	
н	Stanleyville Road (1)	1.263	2010	88,000	2000						102,080							
Ē	()	82.042					1,659,000	1,352,000	621,000	588,000	1,214,280	824,040	1,353,600	1,008,680	947,960	531,760	693,000	
				New construction tot	als		1,509.000	52,000	75,492	38,976	58,232	70,200	63,860	50,304	52,272	0	607,600	
	Potential Funding:																	
	OCIF - Formula Based Funding					1	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
	Development Charges (10% of Constuction)						467,450	10,400	7,549	3,898	5,823	7,020	6,386	5,030	5,227	0	60,760	
	Federal Gas Tax						679,432	228,897	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478	187,478	
	Other Grants					-	410.440	1.010.700	005.070	000.001	000.070	500 5 10	1 050 700	748 470	655,255	044.000	344,762	
$\vdash$	Roads Reserve Total						412,118	1,012,703	325,973 621,000	296,624 588,000	920,979 1,214,280	529,542	1,059,738	716,172	655,255 947,960	244,282 531,760	344,762	
$\vdash$	i otai					-	1,033,000	1,352,000	021,000	308,000	1,214,280	024,040	1,333,600	1,008,660	341,360	331,760	633,000	
$\vdash$	CUMMULATIVE (SHORTFALL) IN RESERVES					+	816,066	234,916	402,773	555,853	115,354	113,461	(492,299)	(672,956)	(691,444)	(279,146)	187,744	
L	Contraction of the forter of the contract of t					-	010,000	234,510		555,555	110,004	110,401	(454,455)	1012,000	(000)	(275,240)	101,144	1

TAY VALLEY TOWNSHIP											Inflation =	4%								Possible wid			
0 YEAR CAPITAL PLAN					Mainter	nance Gr	avel							Localized Im	provement		Maintenanci	e Gravel		Possible Up	grade to ST		
023 TO 2033					\$/Teene	\$ 21.00		Previ	ious Net	t	Construction		1	2	3	4	5	6	7	8	9	10	
OADS			Meters	Width	T/KM							Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Notes:
1th Line South Sherbrooke	County Road 36	Charelton Road	1911	4.5	900	1720	\$ 36,1	16 203	21 -		20,000	2035								1	1		Ditching/Rock Ex
1th Line South Sherbrooke	County Road 36	Zealand Road	2355	5.0	1000	2355	\$ 49,4	59 200	24 -		20,000	2035											Ditching/Rock Ex
Allan's Mill Road	County Road 10	Upper Scotch Line	1203	6.2	1200			08 203	20 203	6 6					33,944								Upgrade to Surface Treatment 2030?
Amyot Road	Doran Road	Red Branch Road	881	4.6	900	793	\$ 16,6	59 203	23 -														•
Anderson Side Road	Anderson Side RoadSeasonal	Bennett Lake Road	490	4.5	900	441	\$ 9,2	66 203	20 203	2 12											12,602		-
Anderson Side Road	Bathurst 9th Concession	Anderson Side RoadSeasonal	466	4.5	900	419	\$ 8,8	02 203	20 203	2 12											11,971		•
Armour Road	Ferrier Road	Scotch Line Road	556	4.4	900	501	\$ 10,5	11 20	19 203	2 13											14,296		-
Armstrong Line	Tay Valley/Frontenac Boundary	645 Armstrong Road	2388	6.0	1200			75 20	17 203	7 10	25,000	2031				69,803				33,000			Ditching
Sathurst 2nd Concession	Menzles Munro Side Road	Althorpe Road	3239	6.0	1200	3887	\$ 81,6	18 203	20 203	9 9	15,000	2031						101,206		19,800			Ditching
Bathurst 2nd Concession	Noonan Side Road	Menzles Munro Side Road	1192	5.0	1000	1192	\$ 25,0	23 20															
Sathurst 5th Concession	Harper Road	Highway 7	5464		1200	6557	\$ 137,6	93 20	16 203	5 9				148,708									Upgrade to Surface Treatment 10+ years
athurst 5th Concession	Highway 511	Harper Road	3947	6.0	1200	4737	\$ 99,4	72 20	17 203	6 9	15,000	2027			111,408	17,400							Ditching
Bathurst 5th Concession	Cameron Side Road	Dead End	605				\$ 15,2			2 11											20,725		-
Sathurst 5th Concession	Highway 7	Cameron Side Road	1531	6.2	1200	1838	\$ 38,5	89 203	21 203	2 11											52,480		-
Sathurst 6th Concession	Harper Road	Dead End	627	5.0	1000	627	\$ 13,1	75 -	203	4			13,702										-
Bathurst 6th Concession	Highway 511	Harper Road	4010	6.0	1200	4812	\$ 101,0	58 20	15 203	6 11	20,000	2031			113,185					26,400			Ditching
athurst 7th Concession	Highway 511	Harper Road	3994	6.0	1200	4793	\$ 100,6	60 20	15 203	4 9			104,687										
Bathurst 7th Concession	McVeigh Road	Dead End	147	3.8	800	117	\$ 2,4	65 -	203	6					2,760								-
Sathurst 9th Concession	Boundary Road	Fallbrooke Road	2919	5.0	1000	2919	\$ 61,2	91 20	15 200	5 10				66,195									-
Bathurst 9th Concession	Fallbrooke Road	Dead End	4331	5.0	1000	4331	\$ 90,9	41 203	21 203	1 10										120,043			-
Bathurst Line East	McDonalds Corners Road	Dead End	2091	6.0	1200	2509	\$ 26,3		203	4			27,403										
Bathurst Upper 4th Concession	Cameron Side Road	Tysick	3632					10 200												110,761			-
Bathurst Upper 4th Concession	Perkins Road	Cameron Side Road	2084		1200																		-
Black Lake Road	Powers Road	Tom's Rock	2063		1100			50 200	22 203	0 8									60,992				Upgrade to Surface Treatment 2034?
Black Lake Road	Tom's Rock	Black Lake RoadePrivate	2978								15,000	2034									102,062		Ditching/Rock Ex
Sowes Side Road	County Road 6	Upper Scotch Line	2976										71.503		1					1			Upgrade to Surface Treatment 10+ year
Brooke Valley Road		Seaborn Lane	2955					67 20		3 11					1					1	1	95.574	-
rooke Valley Road	Seaborn Lane	End of pavement Civic 172	2930																	<u> </u>		103.384	
ameron Side Road	Anglican Church Road	Highway 7	358																				
	End of Pavement Civic 636	Brooke Valley Road	2541							1 8	+ +									77 487			-
	Brooke Valley Road	Dead End	979				\$ 20,5				+ +												
Clarchris Road	Harper Road	End of PavementCivic 237	3286								+ +						82,799			-			- Widen to 6m 2032?
Cohan Way	Dead End	Maberly Elphin Road	139														02,755			-		4,481	whiten to em 2032:
Cook's Road	Highway 7	Old Brooke Road	140						21 200	0 12	6.500	2025		7,020								4,401	Stop up and close
Jokken Road	McVelgh Road	Cyr Point Road	2459	6.0					22 203	2 10		2025		1,020						-	84,267		stop op and close
Doran Road	End of Seasonal Road	Fagen Lake Road	327	4.2				92 20											7.020		04,207		·
Doran Road		McVeigh Road	1303					08 20		1 11									7,030	39.743			
Doran Road	Highway 7 McVeigh Road	Amyot Road	2136							<u>n 11</u>	10,000	2036								39,743			Ditchine/Rock Ex
Doran Road	Amyot Road	Start of Seasonal RoadCivic 1294	2010					82 20		-	10,000	2036								-			
Filloff Road	Christie Lake North Shore Road		1912							0 11							42,000		E4 200				Ditching/Rock Ex Localized Road Base Repairs
		Bathurst Upper 4th Concession	6077									2028					42,000		51,300				
Ennis Road	Beach Road	175 m South of Bennett Lake Road					\$ 140,3									162,839							Ditching/Rock Ex
Fagan Lake Road	Maberly Elphin Road	Doran Road	3279									2032							105,757		20,400		Ditching/Rock Ex
all Crescent	County Road 7	County Road 7	438																		10,007		-
Ferrier Road	Mackler Side Road	Narrows Lock Road	2717					48 20		1 12										75,304			-
Ferrier Road	Dead End	Allan's Side Road	1576					05 200		2 9	+				L						45,023		-
Ferrier Road	Allan's Side Road	Mackler Side Road	566				\$ 14,2			_	+											L	-
errier Road East	Armour Road	Dead End	667						203							14,615					L	I	-
Sambles Side Road	Highway 7	Bathurst 5th Concession	306				\$ 7,0	79 20		5 12				7,645									-
Sambles Side Road	Bathurst Upper 4th Concession	Highway 7	1182																10.000		37,126		-
Greer Road	Fagen Lake Road	McNaughton Road	1663																40,220				-
lunter Side Road	Bennet Lake Road	S. Limit of Bolton Creek Bridge	717																		18,441		-
(eays Road	Old Morris Rd	Dead End	550	3.6					203				8,406										-
Kelford Drive	Scotch Line Road	Upper Scotch Line	185							3 12												5,993	•
elford Road North	Dead End	Bowes Side Road	221								6,500	2024	6,760										Stop up and close
(elford Road South	Upper Scotch Line	Dead End	72								6,500	2024	6,760										Stop up and close
Irkham Road	Doran Road	Highway 7	2468							0 14									59,706				
eonard Side Road	Dead End	Christle Lake Road	1676						13 203			2025		10,800				48,015					Ditching/Rock Ex
ong Lake Road	Narrows Lock Road	Long Lake Route 2	2389							5 9		2024	31,200	65,024									Ditching/Rock Ex
ong Lake Road	Long Lake Route 2	Elm Grove Road	2473											67,316									Ditching/Rock Ex
laberly Station Road	Bolingbroke Road	Tay-Havlock Trail	1164							2 14											36,572		-
lacKay Line Road	Hoddinott Lane	Fallbrooke Road	2933																86,716				-
lackler Side Road	Stanley Road	Ferrier Road	1483													43,344							-
IcLaren Point	McLaren Point RoadPrivate	Stanley Road	671	3.8	800	537	\$ 11,2	75 -	203	7						13,079							-
IcNaughton Road	Greer Road	Bennett Lake Road	2441	4.5	900	2197		27 20	13 203	4 11	15,000	2029	47,972					18,600					Ditching/Rock Ex
AcNaughton Road	Old Burke Road	Greer Road	2372								10,000				1			55,584	12,800				Ditching/Rock Ex
cVeigh Road	Doran Road	Arnold T Drive	1580					91 20		9 11					1			45.249					•
IcVeigh Road	Old Mine Road	End of PavementCivic 159	1838					25 20		9 11					1			57,443		1	1		-
IcVeigh Road	Arnold T Drive	Dokken Road	2136												1			66,747		1	1		-
IcVeigh Road	Dokken Road	Old Mine Road	2239	6.0														69,971		1			-
Nerkley Road	Grady Road East	Narrows Lock Road	3641												l					-		06 320	
	Narrows Locks Road	Grady Road East	2313				\$ 48,5															57,000	-
lerkley Road																				1			

1	1					_																	1
TAY VALLEY TOWNSHIP											Inflation =	4%								Possible wid	tening		
10 YEAR CAPITAL PLAN					Mainten	ance Gra	levi							Localized Im	provement		Maintenance	Gravel		Possible Up	rade to ST		
2023 TO 2033					\$/Tonne	\$ 21.00		Previous	Next		Construction		1	2	3	4	5	6	7	8	9	10	
ROADS			Meters	Width	T/KM	T/Road	Cost (at 2023)	Year	Year 1	Years	Cost (at 2023)	Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Notes:
MIII Road	Dead End	Fallbrooke Road	254	3.3	700	178	\$ 3,738	-	2028								4,486						-
Miller Bay Road	Elm Grove Road	Miller Bay RoadPrivate	227	4.0	800	182	\$ 3,819	-	2027	_						4,430							Widen to 6m in 10+ years?
Miller Bay Road	Miller Bay Road Private	Boat Launch	47	4.0	800	38	\$ 795	-	2027							923							-
Miller Lane	Glen Tay Road	Dead End	212		800	170	\$ 3,568	2020		12											4,852		-
Miners Point Road	Narrows Lock Road	Big Rideau North Shore Road	2834		1200	3401	\$ 71,427	2017	2026	9	20,000	2027			79,998	23,200							Ditching/Rock Ex
Miners Point Road	Big Rideau North Shore Road	Bass Bay Road	1203		1200	1444	\$ 30,321	2017	2026	9	10,000	2027			33,959	11,600							Ditching/Rock Ex
Munro Road	Armstrong Road	Dead End	954		800	763	\$ 16,031	2021	-														-
Noonan Side Road	Upper Scotch Line	Menzies Munro SR	1762		1000	1762	\$ 36,992	2020	2030	10	15,000	2025		16,200					47,349				Ditching/Rock Ex
Norris Road	Muttons Road	Dead End	1354	4.8	1000	1354	\$ 28,435	2018		12									36,396				Widen to 6m in 10+ years?
North Burgess 8th Concession	Otty Lake Side Road	Dead End	861	4.0	800	689	\$ 14,462	-	2028								17,355						Widen to 6m in 10+ years?
North Mac Lane	Christie Lake North Shore Road	Dead End	893		1100	983	\$ 20,639	2023	-														-
Old Brooke Road	Cooks Road	Strong Side Road	4089	5.0	1000	4089	\$ 85,877	2019	2028	9	65,000	2026			72,800		103,052						Localized Road Base Repairs
Old Brooke Road	Strong Side Road	Highway 7	3781	5.0	1000	3781	\$ 79,404	2019	2028	9							95,284						Ditching/Rock Ex
Old Burke Road	McNaughton Road	Bennett Lake Road	1704		1200	2044	\$ 42,930	-	2027							49,799							-
Old Morris Road	Keays Road	Bathurst 9th Concession	1132	5.0	1000	1132	\$ 23,780	2015	2028	13							28,535						-
Palmer Road	Tysick Road	Dead End	226		1200	271	\$ 5,701	2023	-														-
Patterson Road	Patterson Road Private	Christie Lake North Shore Road	102		1000	102	\$ 2,147	2023	-														-
Perkins Road	Christle Lake Road	Bathurst Upper 4th Concession	1472		1100	1619	\$ 34,003	2021		12												47,604	-
Powers Road	Stanleyville Road	Dead End	1283		1200	1540	\$ 32,341	2018		10							38,810						Ditching
Powers Road	Dead End	Narrows Lock Road	860	3.6	700	602	\$ 12,635	2018		11								15,668					-
Pratt Road	Dead End	Maberly Elphin Road	1061	4.0	800	849	\$ 17,822	2021	2031	10										23,526			-
Rallway Siding Road	Dead End	Maberly Station Road	166		700	116	\$ 2,435	2018		13											3,311		-
Rideau Lake Road	Best Lane	Elm Grove Road	2064		1200	2476	\$ 26,001	-	2028								31,202						Upgrade to Surface Treatment in 2033?
Ritchie Side Road	Crozler Road	Frontenac Boundary	1613		1200	1935	\$ 40,645	2021	2031	10											55,278		-
Rutherford Side Road	Bathurst 5th Concession	McVeigh Road	4488	4.8	1000	4488	\$ 94,257	2023		_	15,000	2027				17,400							Ditching/Rock Ex
Stanley Road	Mackler Side Road	Narrows Lock Road	2701	6.0	1200	3241	\$ 68,065	2015	2024	9	20,000	2029	70,788					24,800					Ditching/Rock Ex
Star Hill Road	Narrows Locks Road	Star Hill Road Private	297	4.8	1000	297	\$ 6,241	2019		10	7,500	2028					9,000	7,739					Ditching/Rock Ex
Strong Side Road	Old Brooke Road	Highway 7	1217	4.6	900	1096	\$ 23,008	2021		12													-
Tamarack Road	Brooke Valley Road	Old Brooke Road	1722		1100	1894	\$ 39,773	2019	2031	12						10.040					54,091		-
Township Boundary Road	Bathurst 9th Concession	Drummond 10th Concession	1356	5.2	1000	1356	\$ 14,235	2014		13						16,513							-
Township Boundary Road	Highway 511	Bathurst 9th Concession	1075	5.8	1100	1182	\$ 12,414	-	2027				0.030			14,400							·
Trueloves Road Tvslck Road	Anglican Church Road	Dead End Brooke Valley Read	563 1325	4.0	1200	450 1590	\$ 9,460 \$ 33,385	2023		2023			9,838										
Upper Scotch Line Road	Bathurst Upper 4th Concession Menzies Munro Side Road	Brooke Valley Road Dead End	2699	5.2	1200	2699	\$ 56,688	2023		12	20.000	2032									27,200		Ditables /Reak Fr
opper acoron calle Road	menzies munico alde Road	Dead City	183187	3.2	1000	2099	a 00,000	2021	2000	12		2032 uction/upgrade	44,720	34,020	72,800	69,600	51,000	43,400	12,800	79,200	47,600	0	Ditching/Rock Ex
			10310/							_	Constru		354,299	354,889	375,255	389,745	401.523	467,621	495,554	446,862	47,600	421,365	
										_		Maintenance	399,019	388,909	448.055	459,345	401,523	467,621	435,554 508,354	526,062	430,425	421,365	
	1								+				333,013	300,303	440,055	400,045	402,023	a11,021	000,004	326,062	400,025	421,055	
l	1										ce Gravel Budget	335.000	348,400	361,800	375,200	388,600	402,000	415,400	428,800	442,200	455,600	469,000	
									Main	riteriano	ce Gravel Budget	\$\$5,000	040,400	301,000	575,200	300,000	402,000	413,400	420,000	442,200	400,000	409,000	
Potential Funding:	1								+	-													
	tustion)								+													l	
Development Charges (10% of Cons Maintenance Cravel Budget (will for									+	_			200.045	388,909	448.055	459.345			508.354	526.062		-	
Total	n part of Road Construction Reserve)								+				399,019 399.019	388,909	448,055	459,345	452,523	511,021 511.021	508,354 508,354	526,062	498,025	421,365	
rotai													\$99,019	388,909	448,055	439,345	452,523	511,021	208,334	526,062	498,025	421,365	

	TAY VALLEY TOWNSHIP		*ANNUAL	REVIEW OF	RECOMME	NDED PROJ	IECTS AND	AS SUCH WO	RK/AMOUNT	IS ARE SUBJE	CT TO CHAN	GE*
	10 YEAR CAPITAL PLAN											
	2023 TO 2033	Inflation =	4%									
		0	1	2	3	4	5	6	7	8	9	10
BUILDINGS		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
ear Aquired												
1973	Bathurst Garage	0	45,386	112,162	806	13,920	16,560	10,044	5,376	0	29,621	
1995	Bathurst Sand Shed	0	17,597	7,906	0	3,480	31,560	0	0	1,346	0	131,3
1973	Burgess Garage	0	126,728	109,296	0	0	132,120	148,800	0	19,855	0	10,0
1973	Burgess Hall	0	14,851	93,973	30,240	18,653	36,000	5,952	9,984	19,008	18,850	65,6
2009	Burgess Sand Dome	0	3,120	6,480	0	0	2,880	0	0	96,386	13,600	
2013	Glen Tay ReUse Center	5,400	12,979	0	2,688	0	4,320	0	4,608	0	2,448	1,6
1940's	Glen Tay WS Barn	10,000										
2010	Glen Tay WS Shed	0	2,615	1,944	0	0	1,584	0	0	0	2,326	
1973	Maberly Garage	0	31,325	46,008	22,176	0	11,520	0	0	7,920	3,427	85,6
1950's	Maberly Hall	6,000	51,168	14,023	0	62,779	32,990	28,570	30,720	4,752	26,112	135,0
1990's	Maberly Rink Storage Shed	7,200	0	2,592	4,368	0	13,457	0	0	0	33,130	4,2
2010	Maberly WS Shed	0	0	0	0	0	2,160	0	9,492	0	6,365	
1975/2010	Municipal Office	171,780	66,477	16,848	40,320	104,539	10,800	0	5,376	9,504	247,411	2,3
2017	Stanleyville WS Shed	0	0	0	0	0	2,160	0	0	0	1,224	
		200,380	372,245	411,232	100,598	203,371	298,111	193,366	65,556	158,772	384,513	435,9
	Potential Funding:											
	Reserve Funds	200,380	372,245	411,232	100,598	203,371	298,111	193,366	65,556	110,579	384,513	370,3
	Grants											
	Development Charges									48,193		65,
	Total	200,380	372,245	411,232	100,598	203,371	298,111	193,366	65,556	110,579	384,513	370,3
CUMMULA	TIVE (SHORTFALL) IN RESERVES	211,765	(125,260)	(499,862)	(562,366)	(726,118)	(983.026)	(1,133,541)	(1 154 532)	(1 218 763)	(1 555 074)	(1 875 '

TAY VALLEY TOWNSHIP	Inflation =	4%											
10 YEAR CAPITAL PLAN	Replacem	ent	1	1	2	3	4	5	6	7	8	9	10
2023 TO 2033	Cost (at 2022/23)	Year	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
WASTE			-										
Equipment													
Waste Compactor - GT (2023)	41,000	2038											
Additional Compactor at GTWS (possiblity of refurbished)	47,500	2023	47,500										
Waste Compactor - GT (2011)	41,000	2031									54,120		
Waste Compactor - SV (2005)	41,000	2030								52,480			
Waste Compactor - Mab (2003)	41,000	2028						49,200					
Sea Container	9,000	2038											
Sea Container *for re-use centre large furniture items	9,000	2023	9,000										
Other													
Waste Site new wells *provional - as needed basis	10,000	2023	10,000										
Waste Site Glen Tay trees *possible replace/moving	5,000	2023	5,000										
Establishing E. Limit of WE and placement of Final Cover along													
Harper Road	30,000	2023	30,000										
Operations Layout for Waste Sites	40,000	2024/25		10,400	32,800								
	314,500		101,500	10,400	32,800	0	0	49,200	0	52,480	54,120	0	0
Potential Funding:				,	,						,		
Reserves - Waste			46,500	0	0	0	0	49,200	0	52,480	54,120	0	0
Reserves - Contingency			50,250	10,400	32,800		, in the second s	,2.00		02,000	01,120		
Development Charges			4,750	0	0	0	0	0	0	0	0	0	0
Total			101,500	10,400	32,800	0	0	49,200	0	52,480	54,120	0	0
CUMMULATIVE (SHORTFALL) IN RESERVES	5		5,400	10,786	16,387	22,213	28,272	(14,627)	(8,074)	(53,739)	(100,771)	(93,400)	(85,734)

# 10-Year Capital Plan

10 YEAR CAPITAL PLAN 2023 TO 2033	Inflation =	4%				3	4	5	6	7	8	9	40	
2023 10 2033	Replacemen Cost (at 2022/23)	Year	2023	2024	2 2025	2026	2027	2028	2029	2030	8 2031	2032	10 2033	
														-
Recreation Assets														
Burgess Hall, Garage, Ballfield	100,000	2027					116.000							"true" ball field: backstop, in field ground work, fencing, lighting, bleachers, signage, parking
O'Neil/Stanleyville Park	40,000	2026				44,800	110,000							name signage, kiosk, picnic table, fencing
Forest Trail Park	231,947	2044				11,000								name signage, nosh, picine casie, reneing
Forest than tan	232,547	2044												parks plan consultant (2029), implement plan (2030/31): paths & clearing, dock, picnic
Black Lake Water Access Point	150,000	2029							62,000	64,000	66,000			tables, kiosk, name sign, bike rack, garbage can, parking lot
Maberly Community Park & Tennis Court	144,000	2043	20,000											
Maberly Hall & Garage	50,000	2026				56,000								parks plan - for land behind Maberly Hall
Maberly Rink	100,000	2034												
Little Silver Lake	50,000	2032										68,000		fill for parking, signage, etc.
Noonan Access Point	25,000	2024		26,000										name signage, kiosk, bike rack, picnic table, road work/parking
Glen Tay Swimming Area	28,392	2042	2,500											
John Miller Park	7,032	2041												
Fallbrooke Playground & Ball Field	75,000	2028						90,000						"true" ball field: backstop, in field ground work, fencing, bleachers, signage, parking
Mississippi Water Access Point	25,000	2025			27,000									name signage, kiosk, bike rack, picnic table, road work/parking
Maberly Fall River Park	22,624	2041												
Farren Lake	50,000	2033											70,000	
Otty Lake Boat Launch	10,000	2023	10,000											
Parks Plan - land behind Maberly Hall	30,000	2026				33,600								undertake a parks plan for the land behind Maberly Community Hall
		_	32,500	26,000	27,000	134,400	116,000	90,000	62,000	64,000	66,000	68,000	70,000	-
			52,500	20,000	27,000	134,400	110,000	50,000	02,000	04,000	00,000	03,000	/0,000	
Funding:														
Reserves - Recreation Capital			20,000	24,940	25,940	106,400	113,353	87,353	31,000	64,000	66,000	68,000	70,000	
Parkland			12,500											
Development Charges		_	-	1,060	1,060	28,000	2,647	2,647	31,000					_
Total			32,500	26,000	27,000	134,400	116,000	90,000	62,000	64,000	66,000	68,000	70,000	
CUMMULATIVE (SHORTFALL) IN RESERV	'E\$		197,284	216,861	237,217	178,966	115,688	80,412	103,573	95,900	88,480	81,404	74,764	

	TAY VALLEY TOWNSHIP													
	10 YEAR CAPITAL PLAN													
	2023 TO 2033	Inflation =	4%											
		Repair/Repla	cement	0	1	2	3	4	5	6	7	8	9	10
Oth	er Assets	Cost (at 2022)	Year	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
IT As	sets													
	Server Replacement	68,000	2023	68,000										
	Computer Server 1 (shared)	60,000	2029							74,400				
	Computer Work Stations	39,000						45,240						
	Livestreaming	20,000	2024		20,800									
	Phone System	25,000	2023	25,000										35,00
	Fall River Room - IT upgrade	15,000						17,400						
	Website Upgrade	20,000	2026				22,400							
Offic	e Equipment													
	Office Furniture	10,000	2023	10,000	10,400									
отн	ER													
	Official Plan (every 5 years)	60,000	2027					69,600					81,600	
	Official Plan Review - comprehensive growth management	35,000	2023	35,000										
	Comprehensive Zoning By-Law Review (after the OP)	50,000	2024	25,000	27,000					62,000				
	Development Charge Study (every 5 years)	40,000	2024		41,600					49,600				
	Election (every 4 years)	40,000	2026				44,800				51,200			
	Strategic Plan (after each election)	15,000	2027					17,400				19,800		
	Functional Assessment of Public Works Depts	40,000	2026				44,800							
	AMP - July 2022 deadline	7,376	2023	7,376										
	AMP Continuation - portion not funded by grant	18,500	2023	18,500										
	AMP Continuation - July 2025 compliant	25,000	2024/25		6,500	20,500								
	Economic Deveopment & Tourism Action Plan	50,000	2024		52,000									
	Building Condition Assessments	30,000	2027/28					8,700	27,300					
	ARO (Asset Retirement Obligations)	35,000	2024		36,400									
	Budgeting Software	35,000	2026				39,200							
	Entrance Signs to the Township (deisgn & production)	20,000	2025			21,600								
				188,876	194,700	42,100	151,200	158,340	27,300	186,000	51,200	19,800	81,600	35,00
	Funding:													
	Reserve Funds			79,626	146,350	42,100	151,200	158,340	27,300	186,000	51,200	19,800	81,600	35,00
	Contingency			103,000										
	Grant													
	Development Charges			6,250	48,350									
	Total			188,876	194,700	42,100	151,200	158,340	27,300	186,000	51,200	19,800	81,600	35,00
	CUMMULATIVE (SHORTFALL) IN RESERVES			78,450	8,420	45,692	(22,961)	(95,452)	(33,469)	(126,615)	(81,247)	(616)	103,833	212,45

# REPORTS



# REPORT

#### COMMITTEE OF THE WHOLE September 11<sup>th</sup>, 2023

#### Report #FIN-2023-08 Ashley Liznick, Treasurer

# BUDGET REVIEW AND FORECAST AS AT JULY 31, 2023

### STAFF RECOMMENDATION(S)

It is recommended:

**"THAT**, Report #FIN-2023-08 - Budget Review and Forecast as at July 31, 2023, be received for information;

**AND THAT**, the additional \$105,000 reserve allocation budgeted for 2023 be allocated as follows:

- Road Equipment Reserve \$50,204
- Bridge Reserve \$55,000."

### BACKGROUND

Prudent fiscal management requires periodic reviews of corporate revenues and expenditures each fiscal year. The forecasts resulting from the reviews are key components of the Township's fiscal management program. The next report will be as at September 30, 2023 with the first round of draft 2024 budget documents in October and the third will be included with the updated draft 2024 budget documents in November/December.

Management has analyzed the year-to-date operations and projected revenues and expenditures to the end of the year. The main intent of the process is to identify areas of concern in Township operations and to make recommendations and/or provide options to consider if corrective action is required.

### DISCUSSION

### Operating Budget Review

The budget review at July 31, 2023 is currently forecasting an approximate surplus of \$146,800 at the end of the year. There are a number of contributing factors that have caused this variance. Some of the major variances are as follows:

#### Revenues:

- Supplemental (supps) taxes and write downs are not budgeted this is definitely a hard to predict area and there are more of both to come
- Certain grants were not applied for: Green and Inclusive Community Buildings (GICB) (for Maberly Hall) and Natural Infrastructure Fund (NIF) (for Forest Trail) – since the grants were not applied for this also means a cost savings in capital as well
- Fees & Service Charges are below budget. During COVID the Township saw an increase in service fees, the 2023 budget tried to estimate what service levels might remain higher and which might revert to historical amounts pre-COVID. Some of the service charges have reverted to historical levels and will be reviewed and adjusted for the 2024 budget.
- Other Revenues including Building Permits, Tax Penalties, and Investment Income are up from budget. These areas can be hard to predict due to COVID and growth for building permits and the investment market for Investment Income for example.
- The Township has received some donations with respect to recreation, \$5,000 from Northland Solar for the Forest Trail energy node is one to note.
- Transfers from Reserves for Operations this overage is mainly due to the Railway Warning System Improvements, which Council recently approved this overage.

### Expenses:

- Corporate Management savings in legal assumed but overage in IT due to increases in annual service fees and work on extra projects (copiers, My Account, etc.).
- Protection overage in Chief Building Official (CBO) vehicle maintenance, also overages from producing the emergency measures rack card, which Council approved previously.
- Public Works slight overages in bridges & culverts due to a couple culverts requiring replacement after the heavy rainfall/freezing rain event that occurred in the spring but are made up with savings in wages & cold patch. The Township is in a good position heading into next winter season and there is a chance the Township could see savings in this area. However, with Canadian winters it is hard to predict this forecast and therefore has not been adjusted at this time.
- Environmental Services slight overages due to some compactor issues, higher engineering costs on closed sites, and purchase of composters, though there will be an inventory adjustment at year end for what is still on hand and composters are sold at cost so are cost recoverable.
- Recreation Programs the container purchased on direction of Council creates an overage, but is covered by additional reserve transfer. The soccer program ran as cost recovery with a great uptake in registration! The hockey, karate, and choir's first half of 2023 ran in deficit positions but had just returned after COVID. Staff are hopeful the remaining half of the season (run in the Fall 2023) will be more cost recoverable.
- Recreation Facilities the hall rentals revenues are above budget but costs for hall rentals are proving to be significantly more than the revenues for hall rentals themselves, this is an area that needs more attention for future planning.
- Planning slight overages due to timing issues of previous applications.

# Capital Budget Review

The capital and special programs are funded primarily by reserves and grants. Therefore, the over or under expenditures of individual projects or in total have a minimal, if any, impact upon the year-end bottom line.

The following briefly provides an update on each capital project:

- Official Plan (growth management) in process, will continue into 2024
- **Zoning By-Law** in process, will continue into 2024
- Cannabis Policy in process, will be updated as part of the Zoning By-Law
- Pay Equity and Compensation Review in process, will come before Council this Fall
- Harassment Policy Update not started yet, moved to 2024
- Automatic Transfer Switch for Generator will be completed within 2023
- **Property Tax Software Lookup (MyAccount)** completed and live, the odd consultation will occur over the Fall as more people join and any bugs are worked out
- Asset Management Software completed in 2023
- Asset Management Plan (July 2024 portion) being presented to Council tonight (September 11<sup>th</sup>)
- Asset Management Plan (July 2025 portion) in process and 80% grant funded
- Electronic Timesheets in process, to be implemented by end of 2023
- Strategic Plan in process, will come before Council this Fall
- Office Furniture likely deferred until 2024, unless time permits in Fall 2023
- Intern Modernization Projects grant was extended until November 2023
- Tandem on order, delivery 2024
- <sup>1</sup>/<sub>2</sub> TON pickup truck received
- Plow for Truck #6 received
- **Transmission for #13** so far this has not been needed, it was the Turbo that required replacement
- **Brushhead** to be tendered Fall 2023
- Pressure Washer completed
- **CBO Vehicle Replacement –** as per council direction project did not move forward
- Road Deficiencies will be completed in Fall 2023
- Road Condition Assessment completed
- Power Road completed, waiting on final invoicing
- Keays Road in process, close to completion
- Harper Road in process, close to completion
- · Gambles Side Road Bridge (engineering design)- in process
- **Glen Tay Road Open Footing Culvert** engineering design complete, tender process came in over budget and Council direction was to defer until 2024
- · Waste Sites New Wells these were provisional as needed
- · Waste Sites Glen Tay Trees these were on an as needed
- Waste Sites Limits and Final Cover in process likely will go into 2024
- Waste Site Accessibility Ramps defer to 2024 after Waste discussions occur in Fall 2023
- Waste Site Compactor to be tendered in Fall 2023

- Maberly Fall River Park some invoices trickled into 2023
- Maberly Outdoor Sports Facility in process, to be completed in Fall 2023
- Forest Trail in process, will move into 2024
- Glen Tay Swimming Area complete, waiting on final invoices
- Otty Lake Boat Launch complete, waiting on final invoices
- **Computer Server -** main portion complete, smaller items being completed before year end
- **Phone System Replacement –** being completed in September 2023
- Municipal Building all projects are in process or mostly complete
- **Maberly Hall** grant funded accessible ramp project, complete and waiting on invoices, other Maberly Hall projects that were grant funded are not moving forward as those grants were not applied for
- Maberly Rink Shed to be completed in 2023
- Reuse Centre to be completed in 2023
- Reuse Centre (container) complete
- Glen Tay Waste Site Barn (removal) to be tendered in Fall 2023
- **Fire Vehicles -** no update on this as they procure these and the Township would provide the funding approved

Also attached is an updated summary of the COVID Safe Restart Funds and the one-time Modernization Funds.

# Additional Allocation to Reserves

During the 2023 budget deliberations Council directed staff to put \$105,204 into reserves and staff were to bring back the 10-Year Capital Plan to show which infrastructure areas of the Township were needing additional funds.

After review of the 10-Year Capital Plan with staff and Council, it is staff's recommendation that the \$105,204 be allocated between the Road Equipment Reserve (\$50,204) and the Bridge Reserve (\$55,000), as these two reserves see significant infrastructure deficits over the next ten (10) years, and it is unlikely that there will be grants available. This will not eliminate the deficits but rather allow them to be lessened and these reserves to be built up year over year going forward.

# **OPTIONS FOR CONSIDERATION**

Staff/Management will continue to review and monitor their budgets. They will make the necessary corrective actions in order to eliminate/lessen the forecasted deficit (if applicable).

# FINANCIAL CONSIDERATIONS

The impact of the year-end position of the Township is mitigated through the Contingency Reserve.

If the Township is in a surplus position at year-end, the additional funds are placed in the Contingency Reserve for future needs. Similarly, if the Township is in a deficit position at

year-end, the funds are brought in from the Contingency Reserve to offset the deficit.

## STRATEGIC PLAN LINK

**Guiding Principles:** We value honest and transparent communication and strive for accountability in everything we do.

The Budget Review and Forecast process is provided to Council for information and to allow Council to provide direction on any matter it wishes.

### **CLIMATE CONSIDERATIONS**

Considered as part of each project.

### CONCLUSION

It is important that staff review their variances in order to have time to implement any necessary actions to mitigate potential shortfalls. It is also important for Council to be updated on the Township's financial position in order to assist in their decision-making processes.

#### ATTACHMENTS

- i) 2023 Budget Review and Forecast as at July 31, 2023
- ii) COVID Safe Restart Funding as at July 31, 2023
- iii) Modernization One Time Funding as at July 31, 2023

#### Prepared and Submitted By:

### Approved for Submission By:

Ashley Liznick, Treasurer Amanda Mabo, Chief Administrative Officer/Clerk

	2023 BUDGET	ACTUAL July 31, 2023	VARIANCE July 31, 2023	Percentage of Budget to Date	YEAR-END FORECAST	FORECAST SURPLUS/ (DEFICIT)
REVENUES:						
Taxes						
Grants	6,631,369	6,633,953	(2,584)	100.04%	6,631,369	0
Fees and Service Charges	1,547,174	544,296	(1,002,878)	35.18%	1,171,456	(374,468)
Other Revenue	205,003	115,080	(89,923)	56.14%	167,613	(37,390)
Transfers from Operating Reserves	605,343	415,886	(189,457)	68.70%	793,765	188,422
Trial David	227,576	39,910	(187,666)	17.54%	288,177	60,601
Total Revenues	9,216,465	7,749,126	(1,472,508)	84.08%	9,052,380	(162,835)
EXPENDITURES:						
General Government						
Protection Services	1,315,829	841,904	473,925	63.98%	1,314,775	1,054
Transportation Services	2,129,808	1,233,336	896,472	57.91%	2,142,674	(8,866)
Environmental Services	1,840,424	1,322,173	518,251	71.84%	1,840,524	(100)
Health Services	743,940	377,522	366,418	50.75%	749,849	(5,909)
Recreation and Cultural Services	10,750	3,101	7,649	28.85%	10,750	Ó
Planning and Development	541,195	173,763	367,432	32.11%	546,581	(5,386)
Transfers to Reserves	294,178	199,763	94,415	67.91%	296,298	(2,120)
Expenses out of Reserves	1,377,788	1,377,788	0	100.00%	1,377,788	0
Debt financing	273,722	104,240	169,482	38.08%	328,601	(54,879)
	143,613	52,290	91,323	36.41%	143,613	0
Total Expenditures	8,671,247	5,685,881	2,985,366	65.57%	8,751,453	(76,206)
INFRASTRUCTURE REPLACEMENT P						
Capital Program	3,512,584	748,572	2,764,012	21.31%	2,594,644	917,940
Transfers from Infrastructure Reserves	(2,967,366)	0	(2,863,366)	0.00%	(2,331,264)	(532,102)
Net Infra Replacement Costs	545,218	748,572	(99,354)		263,380	385,838
FORECASTED SURPLUS/(DEFICIT)	0					146,797
	FORDECASTE	D SURPLUS	/ (DEFICIT)		ł	146,797

		ACTUAL	VARIANCE	Percentage		FORECAST
	2023	July 31, 2023	July 31, 2023	of Budget to Date	YEAR-END	SURPLUS/
-	BUDGET	2023	2023	to Date	FORECAST	(DEFICIT)
Taxes and PIL's	6,631,369	6,633,953	(2,584)	99.96%	6,631,369	0
Grants:						
Ont Municipal Partnership Fund	767,600	383,800	(383,800)	50.00%	767,600	0
Other Provincial Grants (OCIF)	100,000	100,000	0	100.00%	100,000	0
Drainage Superintendent	750	0	(750)	0.00%	750	0
Cannabis Grant	21,146	0	(21,146)	0.00%	21,146	0
Accessibility Grant - waste sites	96,278	0	(96,278)	0.00%	0	(96,278)
Federal & County Grant - electric vehicle	10,000	0	(10,000)	0.00%	10,000	0
County Grant - tourism	5,000	0	(5,000)	0.00%	5,000	0
FCM - asset management	50,000	0	(50,000)	0.00%	50,000	0
OTF - rec programming & supplies	24,650	13,700	(10,950)	55.58%	24,650	0
OTF - Maberly Hall reno's	54,500	49,100	(5,400)	90.09%	54,500	0
GICB - Maberly Hall reno's	240,000	0	(240,000)	0.00%	0	(240,000)
NIF - Forest Trail	39,440	0	(39,440)	0.00%	0	(39,440)
Intern - Modernization Projects	0	(4,416)	(4,416)			0
Other Grants - misc.	0	1,250	1,250			1,250
Livestock Losses	5,000	595	(4,405)	11.90%	5,000	0
Recycling	132,810	268	(132,542)	0.20%	132,810	0
-	1,547,174	544,296	(1,002,878)	35.18%	1,171,456	(374,468)
Fees and Service Charges:						
Tax Certificates	10,125	3,845	(6,280)	37.98%	6,000	(4,125)
Commissioner of Oath Fees	200	35	(165)	17.50%	100	(100)
NSF/Returned cheque fee	0	385	385		385	385
Zoning Compliance Certificates	750	75	(675)	10.00%	200	(550)
Civic Addressing Fees	7,000	4,744	(2,256)	67.77%	5,500	(1,500)
Road Permits and Other	7,000	4,000	(3,000)	57.14%	5,500	(1,500)
Tile Drainage	1,128	1,128	(0)	99.97%	1,128	0
Waste Disposal Fees & Charges	92,000	61,852	(30,148)	67.23%	92,000	0
Recreation Program Fees	30,300	20,598	(9,703)	67.98%	30,300	0
Planning & Zoning Fees & Charges	56,500	18,419	(38,081)	32.60%	26,500	(30,000)
	205,003	115,080	(89,923)	56.14%	167,613	(37,390)
Other Revenue:						
Building Permits	90,000	110,539	20,539	122.82%	120,000	30,000
Septic Permits	40,000	35,140	(4,860)	87.85%	40,000	0
Refreshment Vehicle License	600	300	(300)	50.00%	600	0
Tax Penalties	90.000	71,780	(18,220)	79.76%	100.000	10,000
Comm. tower land lease	3,615	1,808	(1,807)	50.01%	3,615	0
Investment Income	70,000	162,856	92,856	232.65%	220,000	150,000
Equipment sales	10,000	786	(9,214)	7.86%	786	(9,214)
Pits & quarries royalties	2,200	0	(2,200)	0.00%	2,200	Ó
Federal Gas Tax	187,478	0	(187,478)	0.00%	187,478	0
Other Admin	3,500	1,077	(2,423)	30.77%	1,077	(2,423)
History Scholarship	1,200	2,490	1,290	207.50%	1,200	0
Tax sale cost recoveries	5,000	6,934	1,934	138.68%	6,934	1,934
RIDE Program	7,500	0	(7,500)	0.00%	7,500	0
OPP Court Security&Prisoner Transport	4,000	844	(3,156)	21.10%	4,000	0
OPP service charges	6,500	3,661	(2,839)	56.32%	6,500	0
OPP Provincial Offences	20,000	55	(19,945)	0.28%	20,000	0

2023         July 31, 2023         July 31, 2023 <th></th> <th></th> <th>ACTUAL</th> <th>VARIANCE</th> <th>Percentage</th> <th></th> <th>FORECAST</th>			ACTUAL	VARIANCE	Percentage		FORECAST
BUOGET         2023         2023         10 Dats         FORECAT         DEPRICT           Dog Licences, Fines, etc.         250         00         (150)         40.00%         250         0           Other Rads         250         00         (150)         40.00%         250         0           Community Hall Rentals         0         7.000         7.900         7.900         7.900         7.900           Community Hall Rentals         2.500         2.240         140         105.00%         2.250         0           Septic Comment Applications         10.000         5.233         (47.77)         105.70%         10.000         0           Cost Recoveries         21.500         20.638         (664)         66.91%         21.500         0           Official Plan / Zoning By-Jaw         25.000         0         (25.000)         0.00%         35.000         0           Pay Equity         40.800         0         (40.800)         0.00%         25.000         0           Attrasters from Reserves:         0         0         (15.000)         0.00%         35.000         0           Official Plan / Zoning By-Jaw         25.000         0         (25.000)         0.00%         11		2022			-	VEAR END	
Dog Loences, Fines, etc.         500         686         95         117.00%         586         650           Other Roads         6.500         3.000         (16,500)         40.10%         586         560           Recreation - donations - solar farm trail         0.7000         7.600					-		
Livestock cost recovery         250         100         (150)         40.00%         250           Other Roads         6.500         3.000         (3.500)         46.15%         6.500         7.600           Recreation - donations - solar farm trail         0         7.000         7.800         7.600         7.600           Septic Comment Applications         10.000         5.230         (4.770)         52.30%         10.000         0           Recycling Sales         22.500         (22.674)         (45.174)         -100.77%         22.500         0           Cost Recoveries         21.500         20.638         (189.457)         08.70%         793.765         188.422           Transfers from Reserves:         005.343         415.886         (189.457)         0.87%         793.765         188.422           Official Plan / Zoning By-law         25.000         0         (25.000)         0.00%         40.800         0           Harasament Policy Update         10.000         0         (10.000)         0.00%         12.400         0           Harasament Policy Update         10.000         0         (11.600)         0.00%         12.400         0           Automator Transfer Switch for Generator - 11.600         0 <td>Dog Licences Fines etc</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Dog Licences Fines etc						
Other Roads         6.500         3.000         (3,500)         48.19%         6.500         0           Recreation - donations - solar farm trail         0         7.000							
Recreation - donations - solar farm trail         0         7,200							-
Community Hall Rentals         2.600         2.640         140         105.00%         2.640         140           Septic Comment Applications         10.000         5.23.00%         10.000         0           Recycling Sales         22.500         (22,574)         (45,174)         -100.77%         22.500         0           Cost Recoveries         21.500         20.338         (604)         06.91%         21.500         0           Transfers from Reserves:         005.343         415.888         (180.457)         08.70%         703.765         188.422           Official Plan growth management         35.000         0         (25.000)         0.00%         25.000         0           Automatic Transfer Switch for Generator -         11.000         0         (110,00)         0.00%         11.000         0           AMP Software - Modernization Funds         4.400         0         (4.400)         0.00%         12.400         0           AMP Software - Modernization Funds         12.000         0         (20.000)         0.00%         12.600         0           Solar Farm Trail         5.000         0         (15.000)         0.00%         12.600         0           OLT Hearings         22.7576         39.9					40.1070		-
Septic Comment Applications         10.000         5.230         (4.770)         55.20%         10.000         0           Recycling Sales         22.500         (22.747)         (45.174)         -100.77%         22.500         0           Cost Recoveries         21.500         20.836         (64.174)         -100.77%         22.500         0           Transfers from Reserves:         0.005.343         415.886         (180.457)         68.70%         793.765         188.422           Official Plan / Zoning By-law         25.000         0         (25.000)         0.00%         25.000         0           Official Plan growth management         35.000         0         (35.000)         0.00%         35.000         0           Pay Equity         40.800         0         (11.000)         0.00%         10.000         0           Property Tax Software Lookup - Modernizz         12.400         0         (12.400)         0.00%         25.876         0           OLT Hearings         20.000         0         (25.000)         0.00%         25.876         0         0.00%         25.876         0         0.00%         25.876         0         0.25.876         0         0.25.876         0         0.15.000         0.		-			105 60%		
Recycling Sales         22,500         (22,674)         (45,174)         -100.77%         22,500         0           Cost Recoveries         21,500         (22,674)         (45,174)         -100.77%         22,500         0           Transfers from Reserves:         005,343         415,888         (186,467)         98,70%         793,765         188,422           Transfers from Reserves:         Official Plan Zoning Py-law         25,000         0         (25,000)         0.00%         25,000         0           Official Plan growth management         35,000         0         (35,000)         0.00%         40,800         0           Automatic Transfer Switch for Generator -         11,800         0         (11,800)         0.00%         11,800         0           AMP Software - Kodemization Funds         4,400         0         (4,400)         0.00%         12,400         0           OLT Hearings         20,000         0         (20,000)         0.00%         12,500         0           Stategic Plan         15,000         0         (15,000)         0.00%         12,500         0           Stategic Plan         15,000         0         (15,000)         0.00%         10,722         5.722 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Cost Recoveries         21,500         20,836         (684)         96,91%         21,500         0           Transfers from Reserves:           Conficial Plan / Zoning By-law         25,000         0         (35,000)         0.00%         35,000         0           Official Plan / Zoning By-law         25,000         0         (35,000)         0.00%         35,000         0           Official Plan / Zoning By-law         25,000         0         (40,800)         0.00%         40,800         0           Pay Equity         40,800         0         (40,800)         0.00%         10,000         0           Harrasment Policy Update         10,000         0         (11,000)         0.00%         11,000         0           Property Tax Software - Modernizs         12,400         0         (12,400)         0.00%         12,400         0           AMP Software - Modernizs         12,600         0         (25,876)         0         0.00%         20,000         0           Softar Farm Trail         5,000         0         (15,000)         0.00%         12,600         0           Inters - Modernization Funds (25%)         0         0         0         7,556         7,656         7,6			-			-	
006,343         416,886         (180,457)         68,70%         783,765         188,422           Transfers from Reserves:           Official Plan Zoning By-law         25,000         0         (25,000)         0.00%         25,000         0           Official Plan Zoning By-law         25,000         0         (35,000)         0.00%         35,000         0           Pay Equity         40,800         0         (40,800)         0.00%         10,000         0           Automatic Transfer Switch for Generator -         11,000         0         (11,000)         0.00%         11,800         0           AMP Software - Modemization Funds         4,400         0         (4,400)         0.00%         12,400         0           OLT Hearings         20,000         0         (20,000)         0.00%         12,600         0           Strategio Plan         15,000         0         (12,000)         0.00%         10,000         0           Silar Farm Trail         5,000         0         (5,000)         0.00%         10,000         0           Intern - Modemization Funds (25%)         0         0         0         0         0         7,565         7,565         7,565							_
Transfers from Reserves:           Expenses out of Reserves:           Official Plan / Zoning By-law         25,000         0         (25,000)         0.00%         25,000         0           Official Plan / Zoning By-law         25,000         0         (35,000)         0.00%         35,000         0           Pay Equity         40,000         0         (40,000)         0.00%         40,800         0           Harrasment Policy Update         10,000         0         (11,000)         0.00%         11,800         0           Automatic Transfer Switch for Generator -         11,800         0         (12,400)         0.00%         12,400         0           AMP Software Lookup - Modernizz         12,400         0         (12,400)         0.00%         12,400         0           OLT Hearings         20,000         0         (25,876)         0.00%         12,600         0           Stategic Plan         15,000         0         (15,000)         0.00%         15,000         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,000         0         0         7,565         7,565           Ralway Warning System Improvements         0	-			(/			-
Expenses out of Reserves:           Official Plan / Zoning By-law         25,000         0         (25,000)         0.00%         25,000         0           Official Plan growth management         35,000         0         (35,000)         0.00%         35,000         0           Pay Equity         40,800         0         (40,800)         0.00%         40,800         0           Automatic Transfer Switch for Generator -         11,600         0         (11,600)         0.00%         11,800         0           AMP Software - Modemization Funds         4,400         0         (4,400)         0.00%         12,400         0           OLT Hearings         20,000         0         (20,000)         0.00%         12,600         0           Strategic Plan         15,000         0         (12,600)         0.00%         12,600         0           Stategic Plan         15,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,565         7,665           Railway Warning System Improvements         0         39,910         39,910         39,910         39,910         39,910         39,910<	-						
Official Plan / Zoning By-law         25,000         0         (25,000)         0.00%         25,000         0           Official Plan growth management         35,000         0         (35,000)         0.00%         35,000         0           Pay Equity         40,800         0         (40,800)         0.00%         10,000         0           Automatic Transfer Switch for Generator         11,000         0         (11,000)         0.00%         11,800         0           AMP Software Lookup - Modernizz         12,400         0         (12,400)         0.00%         11,804         7,404           AMP Software Lookup - Modernizz         12,600         0         (25,876)         0.00%         20,000         0           OLT Hearings         20,000         0         (12,000)         0.00%         12,500         0           Stategic Plan         15,000         0         (15,000)         0.00%         10,200         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,200         0           Intern - Modernization Funds (25%)         0         0         0         7,565         7,565           Railway Warning System Improvements         0         39,910	Transfers from Reserves:						
Official Plan growth management         35,000         0         (35,000)         0.00%         35,000         0           Pay Equity         40,800         0         (40,800)         0.00%         40,800         0           Harrasmert Policy Update         10,000         0         (10,000)         0.00%         10,000         0           Automatic Transfer Switch for Generator -         11,600         0         (11,600)         0.00%         12,400         0           AMP Software - Modernization Funds         4,400         0         (4,400)         0.00%         12,400         0           AMP Software - Modernization Funds         25,876         0         (25,876)         0.00%         25,878         0           OLT Hearings         20,000         0         (25,000)         0.00%         12,500         0           Stategic Plan         15,000         0         (16,000)         0.00%         10,000         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,000         0           Intrastructure Replacement:         0         30,010         39,010         39,010         39,010         39,010         39,010           12 TON Pickup truck (electric)	Expenses out of Reserves:						
Pay Equity         40,800         0         (40,800)         0.00%         40,800         0           Harrasment Policy Update         10,000         0         (10,000)         0.00%         10,000         0           Automatic Transfer Switch for Generator -         12,400         0         (12,400)         0.00%         12,400         0           AMP Software - Modernization Funds         4,400         0         (28,876)         0.00%         12,400         0           AMP Software - Modernization Funds         20,000         0         (20,000)         0.00%         12,600         0           OLT Hearings         20,000         0         (12,600)         0.00%         12,500         0           Strategic Plan         15,000         0         (15,000)         0.00%         10,000         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7.565         7.565           Railway Warning System Improvements         0         39,910         39,910         39,910         39,910         39,910         39,910           1/2 TON Pickup truck (electric)	Official Plan / Zoning By-law	25,000	0	(25,000)	0.00%	25,000	0
Harrasment Policy Update         10,000         0         (10,000)         0.00%         10,000         0           Automatic Transfer Switch for Generator -         11,600         0         (11,400)         0.00%         11,600         0           AMP Software - Modernizz         12,400         0         (14,400)         0.00%         11,804         7,404           AMP Software - Modernizz         25,876         0         (25,876)         0.00%         25,876         0           OLT Hearings         20,000         0         (12,500)         0.00%         12,500         0           Strategic Plan         15,000         0         (15,000)         0.00%         10,000         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,000         0           Inter - Modernizzion Funds (25%)         0         0         0         0         7,665         7,665           Railway Warning System Improvements         0         39,910         39,910         39,910         39,910         39,910           1/2 TON Pickup truck (electric)         65,000         0         0.00%         17,54%         288,177         60,801           Presoure Machine Softwar #0         15,000<	Official Plan growth management	35,000	0	(35,000)	0.00%	35,000	0
Automatic Transfer Switch for Generator -         11,800         0         (11,600)         0.00%         11,800         0           Property Tax Software Lookup - Modernizz         12,400         0         (12,400)         0.00%         12,400         0           AMP Software - Modernization Funds         4,400         0         (4,400)         0.00%         11,804         7,404           AMP Software - Modernization Funds         25,876         0         (25,876)         0.00%         25,876         0           OLT Hearings         20,000         0         (20,000)         0.00%         20,000         0           Strategic Plan         15,000         0         (15,000)         0.00%         15,000         0           Solar Farm Trail         5,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,565         7,565           Railway Warning System Improvements         0         39,910         39,910         39,910         39,910           1/2 TON Pickup truck (electric)         05,000         0         (375,000)         0.00%         61,341         (3,569)           Piower Raso         30,000 </td <td>Pay Equity</td> <td>40,800</td> <td>0</td> <td>(40,800)</td> <td>0.00%</td> <td>40,800</td> <td>0</td>	Pay Equity	40,800	0	(40,800)	0.00%	40,800	0
Property Tax Software Lookup - Modernizz         12,400         0         (12,400)         0.00%         12,400         0           AMP Software - Modernization Funds         4,400         0         (4,400)         0.00%         12,400         0           AMP Software - Modernization Funds         4,400         0         (4,400)         0.00%         12,600         0           OLT Hearings         20,000         0         (20,000)         0.00%         25,876         0           OLT Hearings         20,000         0         (12,500)         0.00%         12,500         0           Strategic Plan         15,000         0         (12,500)         0.00%         12,500         0           Solar Farm Trail         5,000         0         (12,000)         0.00%         10,000         0           Infrastructure Replacement:         0         39,910 <t< td=""><td>Harrasment Policy Update</td><td>10,000</td><td>0</td><td>(10,000)</td><td>0.00%</td><td>10,000</td><td>0</td></t<>	Harrasment Policy Update	10,000	0	(10,000)	0.00%	10,000	0
AMP Software - Modernization Funds         4,400         0         (4,400)         0.00%         11,804         7,404           AM Plan         25,878         0         (22,878)         0.00%         25,878         0           OLT Hearings         20,000         0         (20,000)         0.00%         12,500         0           Strategic Plan         12,500         0         (12,500)         0.00%         12,500         0           Solar Fam Trail         5,000         0         (5,000)         0.00%         10,722         5,722           Office Furniture         10,000         0         (10,000)         0.00%         10,722         5,722           Office Furniture         10,000         0         (10,000)         0.00%         10,722         5,722           Office Furniture         0         9,010         39,010         39,010         39,010         39,010         39,010         39,010         39,010         39,010         39,011         39,011         39,011         39,010         12,754%         288,177         60,601           Interstructure Replacement:         Vehicles & Equipment:         7         7,605         0         17,54%         288,177         60,601 <td< td=""><td>Automatic Transfer Switch for Generator -</td><td>11,600</td><td>0</td><td>(11,600)</td><td>0.00%</td><td>11,600</td><td>0</td></td<>	Automatic Transfer Switch for Generator -	11,600	0	(11,600)	0.00%	11,600	0
AM Plan         25,876         0         (25,876)         0.00%         25,876         0           OLT Hearings         20,000         0         (22,000)         0.00%         20,000         0           Electronic Timesheets         12,500         0         (12,500)         0.00%         12,500         0           Solar Farm Trail         5,000         0         (15,000)         0.00%         10,722         5,722           Office Furniture         10,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,665         7,665           Railway Warning System Improvements         0         30,910         39,910         39,910         39,910         39,910           Infrastructure Replacement:         Vehicles & Equipment:         7,665         7,665         7,600         0         (375,000)         0.00%         61,341         (3,659)           Plow for #8         15,000         0         (15,000)         0.00%         65,000         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           Road Deficiencies	Property Tax Software Lookup - Moderniza	12,400	0	(12,400)	0.00%	12,400	0
OLT Hearings         20,000         0         (20,000)         0.00%         20,000         0           Electronic Timesheets         12,500         0         (12,500)         0.00%         12,500         0           Strategic Plan         15,000         0         (15,000)         0.00%         12,500         0           Solar Farm Trail         5,000         0         (15,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,565         7,565           Railway Warning System Improvements         0         39,910         (187,666)         17.54%         288,177         60,801           Infrastructure Replacement:           Vehicles & Equipment:         Tandem snowplow - delivery 2024         375,000         0         (375,000)         0.00%         61,341         (3,658)           Plow for #0         15,000         0         (15,000)         0.00%         37,500         0         (37,500)         0         0           Transmission for #13         55,000         0         (55,000)         0.00%         37,500         0         (54,600)         0         (54,600)         0         (54,600)         0 </td <td>AMP Software - Modernization Funds</td> <td>4,400</td> <td>0</td> <td>(4,400)</td> <td>0.00%</td> <td>11,804</td> <td>7,404</td>	AMP Software - Modernization Funds	4,400	0	(4,400)	0.00%	11,804	7,404
Electronic Timesheets         12,500         0         (12,500)         0.00%         12,500         0           Strategic Plan         15,000         0         (15,000)         0.00%         15,000         0           Solar Farm Trail         5,000         0         (5,000)         0.00%         10,722         5,722           Office Furniture         10,000         0         (10,000)         0.00%         10,722         5,725           Railway Warning System Improvements         0         39,910         30,910         30,910         30,300         30,300         30,300         30,300	AM Plan	25,876	0	(25,876)	0.00%	25,876	0
Strategic Plan         12,000         0         (15,000)         0.00%         15,000         0           Solar Farm Trail         5,000         0         (5,000)         0.00%         10,722         5,722           Office Fumiture         10,000         0         (10,000)         0.00%         10,722         5,722           Office Fumiture         10,000         0         (10,000)         0.00%         10,000         0           Intern - Modemization Funds (25%)         0         0         0         0         7,565         7,565           Railway Warning System Improvements         0         39,910         <	OLT Hearings	20,000	0	(20,000)	0.00%	20,000	0
Solar Farm Trail         5,000         0         (5,000)         0.00%         10,722         5,722           Office Furniture         10,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,565         7,565           Railway Warning System Improvements         0         39,910	Electronic Timesheets	12,500	0	(12,500)	0.00%	12,500	0
Office Furniture         10,000         0         (10,000)         0.00%         10,000         0           Intern - Modernization Funds (25%)         0         0         0         0         7,565         7,565         7,565           Railway Warning System Improvements         0         39,910	Strategic Plan	15,000	0	(15,000)	0.00%	15,000	0
Intern - Modernization Funds (25%)         0         0         0         0         0         0         7,585	Solar Farm Trail	5,000	0	(5,000)	0.00%	10,722	5,722
Railway Warning System Improvements         0         39,910<	Office Furniture	10,000	0		0.00%	10,000	
227,576         39,910         (187,666)         17.54%         288,177         60,601           Infrastructure Replacement:           Vehicles & Equipment:         Tandem snowplow - delivery 2024         375,000         0         (375,000)         0.00%         170         (374,830)           1/2 TON Pickup truck (electric)         65,000         0         (85,000)         0.00%         61,341         (3,859)           Plow for #6         15,000         0         (15,000)         0.00%         55,000         0           Brushhead         37,500         0         (37,500)         0.00%         55,000         0           Plow for #6         15,000         0         (15,000)         0.00%         55,000         0           Brushhead         37,500         0         (15,000)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         0         (54,800)         0           Road Deficiencies         30,000         0         (30,000)         0.00%         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Happe	Intern - Modernization Funds (25%)	0	0	Ó		7,565	7,565
Infrastructure Replacement:         (10,10,10,10,10,10,10,10,10,10,10,10,10,1	Railway Warning System Improvements	0	39,910	39,910		39,910	39,910
Vehicles & Equipment:         (375,00)         0.00%         170         (374,830)           1/2 TON Pickup truck (electric)         65,000         0         (65,000)         0.00%         61,341         (3,659)           Plow for #6         15,000         0         (15,000)         0.00%         14,544         (456)           Transmission for #13         55,000         0         (55,000)         0.00%         55,000         0           Brushhead         37,500         0         (37,500)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         36,036         0 <td>-</td> <td>227,576</td> <td>39,910</td> <td>(187,666)</td> <td>17.54%</td> <td>288,177</td> <td>60,601</td>	-	227,576	39,910	(187,666)	17.54%	288,177	60,601
Tandem snowplow - delivery 2024         375,000         0         (375,000)         0.00%         170         (374,830)           1/2 TON Pickup truck (electric)         65,000         0         (65,000)         0.00%         61,341         (3,659)           Plow for #6         15,000         0         (15,000)         0.00%         61,341         (3,659)           Plow for #6         15,000         0         (15,000)         0.00%         14,544         (456)           Transmission for #13         55,000         0         (37,500)         0.00%         37,500         0           Brushhead         37,500         0         (37,500)         0.00%         37,500         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         0.00%         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)	Infrastructure Replacement:						
1/2 TON Pickup truck (electric)       65,000       0       (65,000)       0.00%       61,341       (3,659)         Plow for #6       15,000       0       (15,000)       0.00%       14,544       (456)         Transmission for #13       55,000       0       (55,000)       0.00%       55,000       0         Brushhead       37,500       0       (37,500)       0.00%       37,500       0         Pressure Washer       15,000       0       (15,000)       0.00%       15,000       0         CBO Vehicle (electric)       54,600       0       (54,600)       0.00%       0       (54,600)         Road Deficiencies       30,000       0       (30,000)       0.00%       30,000       0         Road Condition Assessment       0       0       0       10,451       10,451         Powers Road       120,000       0       (410,000)       0.00%       410,000       0         Harper Road       999,000       0       (999,000)       0.00%       38,038       0         Bridges:	Vehicles & Equipment:						
Plow for #6         15,000         0         (15,000)         0.00%         14,544         (456)           Transmission for #13         55,000         0         (55,000)         0.00%         55,000         0           Brushhead         37,500         0         (37,500)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         90,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,038)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)	Tandem snowplow - delivery 2024	375,000	0	(375,000)	0.00%	170	(374,830)
Transmission for #13         55,000         0         (55,000)         0.00%         55,000         0           Brushhead         37,500         0         (37,500)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         410,000         0           Keays Road         410,000         0         (410,000)         0.00%         999,000         0           Bridges:	1/2 TON Pickup truck (electric)	65,000	0	(65,000)	0.00%	61,341	(3,659)
Brushhead         37,500         0         (37,500)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         410,000         0           Keays Road         410,000         0         (410,000)         0.00%         990,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,038)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Plow for #6	15,000	0	(15,000)	0.00%	14,544	(456)
Brushhead         37,500         0         (37,500)         0.00%         37,500         0           Pressure Washer         15,000         0         (15,000)         0.00%         15,000         0           CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         410,000         0           Keays Road         410,000         0         (410,000)         0.00%         990,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,038)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Transmission for #13	55,000	0	(55,000)	0.00%	55,000	Ó
CBO Vehicle (electric)         54,600         0         (54,600)         0.00%         0         (54,600)           Roads:	Brushhead	37,500	0		0.00%	37,500	0
Roads:         30,000         0         (30,000)         0.00%         30,000         0           Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,038)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Pressure Washer	15,000	0	(15,000)	0.00%	15,000	0
Road Deficiencies         30,000         0         (30,000)         0.00%         30,000         0           Road Condition Assessment         0         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:	CBO Vehicle (electric)	54,600	0	(54,600)	0.00%	0	(54,600)
Road Condition Assessment         0         0         0         10,451         10,451           Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:							
Powers Road         120,000         0         (120,000)         0.00%         120,000         0           Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Road Deficiencies	30,000	0	(30,000)	0.00%	30,000	0
Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Road Condition Assessment	0	0	Ó		10,451	10,451
Keays Road         410,000         0         (410,000)         0.00%         410,000         0           Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         -         -         -         -         -         -         -         -         0         -         -         -         0         0         -	Powers Road	120,000	0	(120,000)	0.00%	120,000	0
Harper Road         999,000         0         (999,000)         0.00%         999,000         0           Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:	Keays Road		0		0.00%	-	
Bridges:         Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:         Maberly Outdoor Sports Facility & Park         20,000         0         (20,000)         0.00%         20,000         0			0			999,000	
Gambles Side Rd - engineering design         36,036         0         (36,036)         0.00%         36,036         0           Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:         Maberly Outdoor Sports Facility & Park         20,000         0         (20,000)         0.00%         20,000         0							
Glen Tay Rd Open Footing Culvert - eng         108,990         0         (108,990)         0.00%         11,748         (97,242)           Recreation Capital:         Maberly Outdoor Sports Facility & Park         20,000         0         (20,000)         0.00%         20,000         0		36,036	0	(36,036)	0.00%	36,036	0
Recreation Capital:         Maberly Outdoor Sports Facility & Park         20,000         0         (20,000)         0.00%         20,000         0							(97,242)
Maberly Outdoor Sports Facility & Park 20,000 0 (20,000) 0.00% 20,000 0			-	,			,
		20.000	0	(20.000)	0.00%	20.000	0
	Solar Farm Trail	9,860	0	(9,860)	0.00%	34,718	24,858

023 DGET 2,500 10,000 0	July 31, 2023 0 0	July 31, 2023 (2,500)	of Budget to Date 0.00%	YEAR-END FORECAST 8.074	SURPLUS/ (DEFICIT)
2,500 10,000	0	(2,500)			
10,000	0		0.00%	8.074	
		(40.000)		-,	5,574
0		(10,000)	0.00%	10,000	0
	0	0		5,663	5,663
171,780	0	(171,780)	0.00%	171,780	0
66,000	0	(66,000)	0.00%	6,000	(60,000)
7,200	0	(7,200)	0.00%	7,200	0
5,400	0	(5,400)	0.00%	5,400	0
9,000	0	(9,000)	0.00%	6,691	(2,309)
10,000	0	(10,000)	0.00%	10,000	0
10,000	0	(10,000)	0.00%	10,000	0
5,000	0	(5,000)	0.00%	5,000	0
30,000	0	(30,000)	0.00%	30,000	0
47,500	0	(47,500)	0.00%	47,500	0
68,000	0	(68,000)	0.00%	68,000	0
25,000	0	(25,000)	0.00%	25,000	0
45,000	0	(45,000)	0.00%	59,448	14,448
104,000	0	(104,000)	0.00%	104,000	0
967,366	0	(2,863,366)	0.00%	2,331,264	(532,102)
183 831	7 749 128	(4 335 874)	63 60%	11 383 644	(694,937)
	7,200 5,400 9,000 10,000 5,000 30,000 47,500 68,000 25,000	68,000         0           7,200         0           5,400         0           9,000         0           10,000         0           5,000         0           30,000         0           47,500         0           68,000         0           25,000         0           45,000         0           104,000         0	66,000         0         (66,000)           7,200         0         (7,200)           5,400         0         (5,400)           9,000         0         (9,000)           10,000         0         (10,000)           5,000         0         (5,000)           30,000         0         (30,000)           47,500         0         (47,500)           68,000         0         (25,000)           45,000         0         (104,000)           967,386         0         (2,863,386)	66,000         0         (66,000)         0.00%           7,200         0         (7,200)         0.00%           5,400         0         (5,400)         0.00%           9,000         0         (9,000)         0.00%           10,000         0         (10,000)         0.00%           10,000         0         (10,000)         0.00%           30,000         0         (30,000)         0.00%           47,500         0         (47,500)         0.00%           68,000         0         (88,000)         0.00%           25,000         0         (25,000)         0.00%           45,000         0         (104,000)         0.00%           967,366         0         (2,863,368)         0.00%	68,000         0         (66,000)         0.00%         6,000           7,200         0         (7,200)         0.00%         7,200           5,400         0         (5,400)         0.00%         5,400           9,000         0         (9,000)         0.00%         6,691           10,000         0         (10,000)         0.00%         10,000           5,000         0         (5,000)         0.00%         5,000           30,000         0         (30,000)         0.00%         30,000           47,500         0         (47,500)         0.00%         47,500           68,000         0         (68,000)         0.00%         25,000           45,000         0         (45,000)         0.00%         59,448           104,000         0         (104,000)         0.00%         2,331,264

		ACTUAL	VARIANCE	Percentage		FORECAST
	2023	July 31,	July 31.	of Budget	YEAR-END	SURPLUS/
	BUDGET	2023	2023	to Date	FORECAST	(DEFICIT)
General Government:						
Governance -	000.075		55 000	70.050	000.075	
Council	200,675	144,992	55,683	72.25%	200,675	0
Elections	2,100	171	1,929	8.15%	2,408	(308)
Community Relations	88,694	87,325	1,370	98.46%	88,694	0
Appreciation	1,500	1,016	484	67.76%	1,500	0
History Bursary	1,200 294,169	1,200 234,704	0 59,465	100.00% 79.79%	1,200 294,477	(308)
Corporate Management -	284,108	234,704	38,403	18.1870	284,477	(300)
Administration	802,705	447,132	355,573	55,70%	802,705	0
Contracted Services	103,455	68.254	35.201	65.97%	88,455	15.000
Computer Services	70,000	60,187	9,813	85.98%	85,000	(15,000)
Township Office Building	40.000	28,222	11,778	70.55%	40.000	(10,000)
Land Sale for Tax Arrears	5.000	3.638	1,362	72,76%	3.638	1,362
Records Management Initiatives	500	(232)	732	-46.49%	500	0
records management madaves	1.021.660	607.200	414,460	59.43%	1.020.298	1,362
	.,				.,	
Total General Government	1,315,829	841,904	473,925	63.98%	1,314,775	1,054
Protection Services:						
Cost-shared Fire Department	756,380	350,222	406,158	46.30%	758,380	(2,000)
D-I'						
Police -	4 004 000	000 070	044.000	00.070	4 004 000	
Ontario Provincial Police Contract	1,024,908	683,272	341,636	66.67% 30.64%	1,024,908	0
RIDE Program	7,500	2,298	5,202		7,500	-
Police Services Board	15,500	1,904 687,474	13,596 360,434	12.28%	12,500	3,000
	1,047,908	087,474	300,434	00.00%	1,044,908	3,000
Building Inspection -	173,021	85,252	87,769	49.27%	181,121	(8,100)
Conservation Authorities -						
Mississippi Valley	22.878	22.644	234	98,98%	22.644	234
Rideau Valley	49,846	49,846	234	100.00%	49,846	234
Rideau valley	72,724	72,490	234	99.68%	72,490	234
	12,124	12,460	234	88.00 %	12,400	2.54
Other -						
Emergency Measures	2.000	5,525	(3.525)	276.25%	6.000	(4,000)
Animal Control	7.075	3,672	3,403	51.91%	7.075	Ó
Property Safety / By-law Enfor.	4,500	2,265	2,235	50.34%	4,500	0
Livestock Losses	6,100	1,697	4,403	27.82%	6,100	0
Civic Addressing	7,000	7,384	(384)	105.48%	9,000	(2,000)
Septic Inspections	40,000	17,355	22,645	43.39%	40,000	Ó
Septic Re-inspection Program	13,100	0	13,100	0.00%	13,100	0
	79,775	37,898	41,877	47.51%	85,775	(2,000)
Total Protection Services	2,129,808	1,233,338	896,472	57.91%	2,142,674	(8,866)

.

	2023 BUDGET	ACTUAL July 31, 2023	VARIANCE July 31, 2023	Percentage of Budget to Date	YEAR-END	FORECAST SURPLUS/ (DEFICIT)
Transportation Services:	000001	2020	2020	10 0410	TONECKOT	(benon)
Public Works Overhead -						
Administration	483,624	274,370	209,254	56.73%	483,624	0
Garages	48,100	31,482	16,618	65.45%	48,100	0
Vehicles & Equipment Maintenance	356,500	220,360	136,140	61.81%	356,500	0
	888,224	526,211	362,013	59.24%	888,224	0
Roadways -						
Bridges & Culverts	46,300	47,585	(1,285)	0.00%	51,300	(5,000)
Roadside Maintenance	86,250	56,915	29,335	65.99%	86,250	0
Hardtop Maintenance	52,300	9,524	42,776	18.21%	47,300	5,000
Loosetop Maintenance	518,250	491,105	27,145	94.76%	521,850	(3,600)
Traffic Control	33,600	22,466	11,134	66.86%	33,600	0
	736,700	627,595	109,105	85.19%	740,300	(3,600)
Winter Control -						
Snowplowing	27,500	20,528	6,972	74.65%	27,500	0
Sanding & Salting	179,500	145,518	33,982	81.07%	179,500	0
Culvert Thawing	4,500	312	4,188	6.92%	1,000	3,500
_	211,500	166,357	45,143	78.66%	208,000	3,500
Street Lighting -	4,000	2,010	1,990	50.25%	4,000	0
Total Transportation Services	1,840,424	1,322,173	518,251	71.84%	1,840,524	(100)
Environmental Services:						
Waste Disposal -						
Glen Tay	323,140	169,454	153,686	52.44%	323,140	0
Stanleyville	91,750	47,156	44,594	51.40%	91,750	0
Maberly	94,350	47,925	46,425	50.80%	94,350	0
Closed Waste Sites Monitoring	1,000	2,170	(1,170)	216.98%	2,170	(1,170)
Other	43,100 553,340	41,759 308,465	1,341 244,875	96.89% 55.75%	47,755 559,165	(4,655) (5,825)
Recycling -	555,540	300,403	244,075	33.73%	558,105	(0,020)
Glen Tay	130,300	48.311	81,989	37.08%	130,300	0
Stanleyville	26,700	12,156	14,544	45.53%	26,700	0
Maberly	20,600	8,252	12,348	40.06%	20,600	ō
Other	13,000	254	12,746	1.96%	13,000	0
ReUse Centre	0	84	(84)		84	(84)
	190,600	69,058	121,542	36.23%	190,684	(84)
Total Environmental Services	743,940	377,522	366,418	50.75%	749,849	(5,909)

	2023 BUDGET	ACTUAL July 31, 2023	VARIANCE July 31, 2023	Percentage of Budget to Date	YEAR-END FORECAST	FORECAST SURPLUS/ (DEFICIT)
Health Services:						
Cemeteries Other	10,750	3,101	7,649	28.85%	10.750	
Other	10,750	3,101	7,649	28.85%	10,750	
Total Health Services	10,750	3,101	7,649	0	10,750	0

#### Recreation, Cultural & Social Services:

Recreation Programs -						
Administration	27,635	16,157	11,478	58.47%	33,258	(5,623)
Soccer Program	3,000	3,488	(488)	116.27%	3,488	(488)
Hockey Program	15,750	6,373	9,377	40.47%	15,750	0
Karate Program	4,350	1,733	2,617	39.84%	4,350	0
Intergenerational Choir	7,200	2,681	4,519	37.24%	7,200	0
-	57,935	30,432	27,503	52.53%	64,046	(6,111)
Recreation Facilities -						
Maberly Rink	3,400	2,080	1,320	61.17%	3,400	0
Glen Tay Rink	3,850	999	2,852	25.94%	3,850	0
Glen Tay Swim Area	1,100	872	228	79.30%	1,100	0
Otty Lake Boat Launch	1,100	1,775	(675)	161.34%	2,003	(903)
Forest Trail	4,700	872	3,828	18.56%	2,200	2,500
Maberly Tennis Court & Park	0	872	(872)		872	(872)
Ballfields and Parks	33,325	26,634	6,691	79.92%	33,325	0
Maberly Hall	21,140	10,847	10,293	51.31%	21,140	0
Burgess Hall	8,190	4,853	3,337	59.25%	8,190	0
Perth Facilities Agreement	211,975	0	211,975	0.00%	211,975	0
Lanark Community Centre	0	0	0		0	0
	288,780	49,804	238,976	17.25%	288,055	725
Libraries -						
Perth	190.880	90.427	100,453	47.37%	190,880	0
Lanark	3,100	3,100	0	100.00%	3,100	0
	193,980	93,527	100,453	48.21%	193,980	0
Municipal Drug Strategy	500	0	500	0.00%	500	0
Total Rec, Cult & Soc Services	541,195	173,763	367,432	32.11%	546,581	(5,386)

	2023 BUDGET	ACTUAL July 31, 2023	VARIANCE July 31, 2023	Percentage of Budget to Date	YEAR-END FORECAST	FORECAST SURPLUS/ (DEFICIT)
lanning and Development:						
Land-use Planning & Zoning -						
General Planning	237,400	181,918	55,482	76.63%	237,400	0
OLB	20,000	941	19,059	4.71%	20,000	0
Committee of Adjustment	3,900	1,098	2,802	28.16%	3,900	0
Zoning Amendment Applications	0	814	(814)		814	(814)
Site Plan Applications	0	1,072	(1,072)		1,072	(1,072)
	261,300	185,844	75,456	71.12%	263,186	(1,886)
Municipal Drains -	3,500	0	3,500	0.00%	3,500	c
Tile Drainage Debt Payments-	1,128	1,128	0	99.97%	1,128	c
Other Planning -						
Tourism & Economic Development	3,250	1,741	1,509	53.57%	3,250	(
Road Closure Applications	0	(552)	552		0	(
Septic Consent Applications	10,000	2,580	7,420	25.80%	10,000	(
Miscellaneous Road Activities	15,000	8,789	6,211	58.59%	15,000	(
Other	0	234	(234)		234	(234
	28,250	12,792	15,458	45.28%	28,484	(234
Total Planning & Development	294,178	199,763	94,415	67.91%	296,298	(2,120
ransfers to Reserves:						
Contingency Reserve	105,204	105,204	0	100.00%	105,204	0
Official Plan	17,703	17,703	0	100.00%	17,703	(
Asset Management Plan	18,500	18,500	0	100.00%	18,500	
Infrastructure	0	0	0		0	
Bridge Replacement	201,181	201,181	0	100.00%	201,181	
Burgess Garage/Hall	5,626	5,626	0	100.00%	5,626	
Cemetery	530	530	0	100.00%	530	
Elections	10,820	10,820	0	100.00%	10,820	(
Federal Gas Tax	187,478	187,478	0	100.00%	187,478	(
Maberly Hall	5,626	5,626	0	100.00%	5,626	(
Office Equipment	11,361	11,361	0	100.00%	11,361	(
Recreation Program	0	0	0		0	(
Recreation Capital/Equipment	42,804	42,804	0	100.00%	42,804	(
Road Replacement	469,298	469,298	0	100.00%	469,298	(
Salt Sheds	11,253	11,253	0	100.00%	11,253	(
Township Offices/Garage	11,361	11,361	0	100.00%	11,361	
Vehicles & Equipment	253,454	253,454	0	100.00%	253,454	(
Waste-sites	5,179	5,179	0	100.00%	5,179	(
IT T	15,000	15,000	0	100.00%	15,000	(
Accountability, Transparency	5,410	5,410	0	100.00%	5,410	(
	1,377,788	1,377,788	0	100.00%	1,377,788	

		ACTUAL	VARIANCE	Percentage		FORECAST
	2023	July 31,	July 31,	of Budget	YEAR-END	SURPLUS/
_	BUDGET	2023	2023	to Date	FORECAST	(DEFICIT)
Capital Program:						
Mandated and Committed Preisets						
Mandated and Committed Projects Cannabis policy work	21,146	2,544	18,602	12.03%	21,146	0
Official Plan / Zoning By-law	25,000	3,155	21,845	12.62%	25.000	0
Official Plan growth management	35,000	0	35,000	0.00%	35,000	0
Pay Equity	40,800	122	40,678	0.30%	40,800	0
Harrasment Policy Update	10,000	0	10,000	0.00%	10,000	0
Automatic Transfer Switch for Generator - I	11,600	ŏ	11,600	0.00%	11,600	ő
Property Tax Software Lookup - Moderniza	12,400	7,826	4,574	63.12%	12,400	ő
AMP Software - Modernization Funds	4,400	11.804	(7,404)	268.28%	11,804	(7,404)
AM Plan	75,876	24,908	50,968	32.83%	75,876	0
Electronic Timesheets	12,500	0	12,500	0.00%	12,500	ō
Strategic Plan	15,000	6,406	8,594	42.71%	15,000	0
Office Furniture	10,000	0	10,000	0.00%	10.000	0
Intern - Modernization Funds (25%)	0	7,565	(7,565)		7.565	(7,565)
Railway Warning System Improvements		39,910	(39,910)		39,910	(39,910)
	273,722	104,240	169,482	38.08%	328,601	(54,879)
Infrastructure Replacement:						
Vehicles & Equipment:						
Tandem snowplow - delivery 2024	375,000	170	374,830	0.05%	170	374,830
1/2 TON Pickup truck (electric)	65,000	61,341	3,659	94.37%	61,341	3,659
Plow for #6	15,000	14,544	456	96.96%	14,544	456
Transmission for #13	55,000	16,679	38,321	30.33%	55,000	0
Brushhead	37,500	0	37,500	0.00%	37,500	0
Pressure Washer	15,000	12,160	2,840	81.07%	15,000	0
CBO Vehicle (electric)	64,600	(450)	65,050	-0.70%	(450)	65,050
Roads:						
Road Deficiencies	30,000	0	30,000	0.00%	30,000	0
Road Condition Assessment	0	10,451	(10,451)		10,451	(10,451)
Powers Road	120,000	0	120,000	0.00%	120,000	0
Keays Road	410,000	65,878	344,122	16.07%	410,000	0
Harper Road	1,099,000	304,788	794,212	27.73%	1,099,000	0
Bridges:	28.028	5.044	20.202	15.000/	28.028	
Gambles Side Rd - engineering design Glen Tay Rd Open Footing Culvert - eng	36,036 108,990	5,644 11,748	30,392 97,242	15.66% 10.78%	36,036 11,748	97,242
Recreation	100,880	11,740	87,242	10.70%	11,740	01,242
Maberly Fall River Park	0	277	(277)		277	(277)
Maberly Outdoor Sports Facility & Park	20.000	13.738	6,262	68.69%	20,000	(2//)
Solar Farm Trail - grants	49,300	0	49,300	0.00%	20,000	49,300
Solar Farm Trail - non-grants	50,000	24,838	25,162	49.68%	104.883	(54,883)
Glen Tay Swimming Hole	2,500	8,074	(5,574)	322.97%	8,074	(5,574)
Otty Lake Boat Launch	10,000	7,234	2,766	72.34%	10,000	0
Waste Sites:						-
Waste Site Accessibility Ramps	96,278	0	96,278	0.00%	0	96,278
New Wells *provisional - as needed basis	10,000	ō	10,000	0.00%	10,000	0
Glen Tay trees *possible replacement/moving	5,000	0	5,000	0.00%	5,000	0
Limits & Final Cover	30,000	6,325	23,675	21.08%	30,000	ō
Compactor	47,500	0	47,500	0.00%	47,500	ō
IT:		_				
Computer Server	68,000	43,475	24,525	63.93%	68,000	0
Phone System	25,000	0	25,000	0.00%	25,000	0
-						

	2023 BUDGET	ACTUAL July 31, 2023	VARIANCE July 31, 2023	Percentage of Budget to Date	YEAR-END FORECAST	FORECAST SURPLUS/ (DEFICIT)
Building:						
Municipal Building	171,780	99,021	72,759	57.64%	171,780	0
Maberly Hall	360,500	35,947	324,553	9.97%	60,500	300,000
Maberly Rink Shed	7,200	0	7,200	0.00%	7,200	0
Reuse Centre	5,400	0	5,400	0.00%	5,400	0
Sea Container	9,000	6,691	2,309	74.34%	6,691	2,309
GTWS Re Use Barn - remove	10,000	0	10,000	0.00%	10,000	0
Fire:						
Vehicles	104,000	0	104,000	0.00%	104,000	0
Total Infra Replacement	3,512,584	748,572	2,764,012	21.31%	2,594,644	917,940
Total Capital	3,786,306	852,812	2,933,494	22.52%	2,923,245	863,061
Infrastructure Stimulus Fund Project:						
None	0	0	0		0	0
Debt Financing	143,613	52,290	91,323	38.41%	143,613	0
Total Expenditures	12,183,831	6,431,352	5,741,729	52.79%	11,335,347	841,734

TAY VALLEY TOWNSHIP COVID-19 Safe Restart Funding Analysis

Grant Funding (2020)	see attached letter - based on # of households	240,300.00
2020 Expenses	see prior listing	
	agreed to GL Dec 31, 2020	86,384.08
AVAILABLE FUNDS AT DECEMBER 31, 2020		153,915.92
Grant Funding (2021)	48,000+36,154+36,154	120,308.00
2021 Expenses	see prior listing	
	agreed to GL Dec 31, 2021	137,862.69
AVAILABLE FUNDS AT DECEMBER 31, 2021		136,361.23
<b>2022 Expenses</b> Palmer & Associates	cleaning	1,017.60
Perth Home Hardware	masks etc	48.80
Howard, Kelford & Dubois	legal advise	73.78
Mobility Care	masks etc	170.20
Grand & Toy	masks etc	50.83
Employee	extra admin assistant for planning	43,551.73
Lost Revenue	POA	32,000.00
	agreed to GL Dec 31, 2022	76,912.94
AVAILABLE FUNDS AT DECEMBER 31, 2022		59,448.29
PROJECTED FOR 2023 - per BUDGET		
Recreation	Fencing/Kiosks etc. at Forest Trail	45,000.00
PROJECTED FOR 2023 -NOT BUDGETE	D BUT APPROVED BY COUNCIL	
Recreation	Fencing/Kiosks etc. at Forest Trail	14,448.29
POTENTIAL 2023 EXPENSES		59,448.29
POTENTIAL AVAILABLE FUNDS AT DECEMBER 31, 2023		-

# TAY VALLEY TOWNSHIP MUNICIPAL MODERNIZATION FUND

Allocation schedule - as of July 31, 2023

#### Received March 2019

598,304.00

Expenditures	Actuals	
2020 CAPITAL 2020 Service Delivery Review	2,587.76	
Stand up Work Stations	814.08	
2021 CAPITAL 2021 Composition of Council Review	1,112.82	
2021 CAPITAL Service Delivery Review	33,835.26	
2021 CAPITAL Tractor & Mower	237,650.56	
2021 CAPITAL Building Condition Assessment (grant diff)	6,891.04	
2021 CAPITAL Website Upgrades	17,462.04	
per CAO direction Website Ad-Ons/Training & Accessibility	13,534.10	
per CAO direction monitors & adapters	2,790.28	
per CAO direction CGIS - Bundle	4,080.58	
per CAO direction GPS Installation - Tractor	1,068.48	
per CAO direction GPS Installation - CBO	1,068.48	
COUNCIL REPORT 2022 Council projector	11,137.65	
2021 CAPITAL Building Condition Assessment (grant diff)	1,923.43	
2022 BUDGET ITEM Inclusive Community Project	2,611.91	
2022 BUDGET ITEM Waste Audit	363.29	
2022 BUDGET ITEM Automatic Transfer Switch for Generator	-	
2022 BUDGET ITEM On Line Property Tax Software	17,044.83	
2022 BUDGET ITEM Asset Management Plan Software	30,629.82	
75% GRANT APPROVED Cost to implement the above 3 items (grant diff)	14,082.30	
COUNCIL MOTION Roads Needs Study	13,850.70	
COUNCIL REPORT Asset Management Plan (above available reserve)	6,040.05	
CAO direction Emergency Management Plan Review	13,839.39	
	10,007.07	434,418.85
		163,885.15
Expenditures	Actuals	103,003.13
2023 YTD	, lot duilo	
2023 BUDGET ITEM On Line Property Tax Software	7,826.47	
2023 BUDGET ITEM Asset Management Plan Software	11,804.18	
2023 BUDGET ITEM Cost to implement the above items (grant diff)	2,535.12	
2023 BUDGET ITEM Roads Needs Study	10,450.77	
2023 BUDGET ITEM Asset Management Plan (above available reserve)	10,472.59	
	10,172.07	43,089.13
		120,796.02
		120,770.02
Remaining Allocations: 2023	Estimates	
2023 BUDGET ITEM On Line Property Tax Software	4,628.70	
2023 BUDGET ITEM Electronic Timesheets	10,000.00	
2023 BUDGET ITEM Automatic Transfer Switch for Generator	11,600.00	
		26,228.70
-		94,567.32
Potential Allocations: 2024	Estimates	
BCA recommendation Building Upgrades (lighting etc.)	30,000.00	
DEFER from 2022 Waste Master Plan recommendations	65,000.00	
		95,000.00
BALANCE (OVER-ALLOCATED)		(432.68)